



Yuuḷuḷiḷḷath Government

Annual Fiscal Report

2023/2024

Table of Contents

Table of Contents

Page 4

Our Government

Page 5

Constitution

Page 6

President's Message

Page 7

Member's of the Legislature

Page 9

Executive Members

Page 11

Administration

Page 14

Intergovernmental Affairs

Page 16

Communications and Public Relations

Page 17

Assets

Page 20

Economic Development

Page 22

Culture, Language and Heritage

Page 25

Finance

Page 27

Health and Social Services

Page 30

q^wayačiik?iis Childcare Centre

Page 31

Lands and Resources

Page 35

Fiscal Activities By Department

Page 41

YFN Group of Companies

Page 47

Yuulu?iif?ath Government Financial Statements

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A group of people are seen from behind, paddling a long wooden canoe on a bright blue lake. The water is shimmering with sunlight. In the background, there are hazy, mountainous hills under a clear sky. The people are wearing red life jackets and various hats, including a large conical hat. The scene is peaceful and scenic.

Yuufu?i?ath Government
**Our
Government**

Yuułuꞑiꞑath Government Ucluelet First Nation

Our Government

The Yuułuꞑiꞑath Government (YG) is a modern treaty government located in hitaꞑu on the west coast of Vancouver Island. There are currently approximately 700 Yuułuꞑiꞑath Citizens located in hitaꞑu, Port Alberni, Nanaimo, Victoria, Vancouver, Campbell River, and across Canada and the United States.

Our Government jurisdiction extends over nearly 5,500 hectares of Treaty Settlement Land surrounding the community of hitaꞑu, as well as territory north of Ucluelet, in the Effingham Inlet and along the Nahmint River.

The Yuułuꞑiꞑath Government is a member of the Maa-nulth Treaty Society and through the Maa-nulth First Nations Final Agreement, is a modern treaty nation operating with a government to government relationship with Canada and the province of British Columbia.

Also a member of the Nuu-chah-nulth Tribal Council, the Yuułuꞑiꞑath Government continues to promote education and community programs that enhance Yuułuꞑiꞑath and Nuu-chah-nulth identity.

“The Yuułuꞑiꞑath asserts that we have exercised sovereign authority over our lands since time immemorial. Despite the arrival of settlers on our lands the Yuułuꞑiꞑath has preserved and protected our traditional territories and we accept the obligations and responsibilities inherent in governing.

It is the desire of the Yuułuꞑiꞑath Government to govern in a manner that is responsible, transparent, democratic and accountable, blending hereditary and modern-day governing institutions. In doing so, our governing structures honour our past and embrace the future ensuring the continued existence of the Yuułuꞑiꞑath - Ucluelet First Nation as a strong political, social and cultural community that aspires us to grow as an organized, determined, successful and self-reliant peoples.”

Yuułuꞑiꞑath Government Act, Preamble
www.ufn.ca

Yuutu?it?ath Government Ucluelet First Nation

Constitution

The Yuutu?it?ath, by the Constitution, declare our unique identity as a Nation and claim our rightful place in Canadian society.

We have, throughout time, functioned on and abided by an internal order based on our Ha'wiih and our Ha-houlthee.

We have existed from time immemorial and have occupied and used the lands, waters and resources of our traditional territory, as set out in Schedule 1 to the Constitution, throughout history.

We draw our identity from our relationship to our lands and from our rich heritage, culture, language and our stories, myths and oral traditions.

We honour our ancestors and our elders and commit ourselves to the values that they preserved for us, values that provide us dignity and enhance our humanity.

As self-determining peoples, we accept the responsibilities inherent in governing ourselves and seek, with the assistance of Naas (the Creator), to govern with wisdom and respect for all people.

Through the act of governing, we assume the power to preserve our natural world and enhance our identity.

*Yuutu?it?ath Constitution, Preamble
Constitution available at www.ufn.ca*



President's Message

President's Message



First, I would like to acknowledge the citizens, community members, and extended families who have passed on. The community has experienced a period of difficult times, myself and the Yuułu?iŋ?atŋ Government send our condolences to all affected.

During the 2023/2024 fiscal year we worked to move forward with our strategic priorities, one being housing. In this report, you will read departmental accomplishments and initiatives within the fiscal year, that led to multiple housing units in hitaču and additional funding allocations, to further succeed development.

A top priority for the government is to ensure community members have healthy living spaces and further develop neighbourhoods to provide new homes and rentals for urban citizens. We would like to see our citizens return home, engage in culture with community, and consider the Yuułu?iŋ?atŋ Government for long term career and education goals.

To support the government in relations with the Province of BC, Government of Canada, Maa-nulth, and Modern Treaty Nations, the Executive approved the establishment to develop an Intergovernmental Affairs department. This department was established to support the government with local, region, provincial, and federal initiatives, including funding, health and social service programming, toxic drug supports, emergency relations, culture and language initiatives, and much more.

The department has enhanced interdepartmental collaboration to review calculated information and ease the stress off departments with governmental relations. The department will enhance the nations representation, adhering to cultural values of Yuułu?iŋ?atŋ.

At the tail end of the fiscal year, the government reviewed the remaining funds from Canada for Covid and emergency use supplies. With that, we purchased two emergency, heated containers, with supply ranging from medical tents, respirators, food buckets, survival packs, and general medic equipment.

We continue to assess our emergency program with departmental training, recruitment, and reviewing the internal and community emergency plan.

Much work has been accomplished in the 2023/2024 fiscal year, I encourage you to read through the departmental highlights and engage with the government for any additional information.

Yuułuꞑiꞑath Government Members of the Legislature

Legislature

The role of the Yuułuꞑiꞑath Government Legislature is to promote the interests of Yuułuꞑiꞑath citizens, act as a steward of Yuułuꞑiꞑath assets, oversee the Executive, and exercise the Legislative Power of Government to enact laws.

The Legislature is composed of eight members. Following the 2023 regular election, a by-election was called for July 12, 2023 to fill the two vacant seats in the Legislature. The eight Legislature Members elected to serve as a result of the 2023 elections were:

- Charles McCarthy (President)
- Jay Millar (Ha'wiih Representative)
- Asya Touchie
- Geraldine Touchie
- Gertrude Touchie
- Kirk McCarthy
- Levana Mastrangelo
- Lorri Touchie

Statistics

- 4 hitacú Assemblies.
- 10 meetings of the Legislature.
- 2 new Acts enacted by the Legislature.

Legislature Highlights

- In the Spring of 2023, the Yuułuꞑiꞑath Legislature, along with the other four Maa-nulth First Nations, ratified an amendment to the Maa-nulth First Nations Final Agreement related to re-instatement of the Section 87 taxation exemption. The Section 87 tax exemption for personal income tax and property

tax was originally set to expire on January 1, 2024, however, this new amendment means that the exemption will continue to apply and the Yuułuꞑiꞑath Government now has the option to take up direct tax powers on its own timeline.

- Shana Thomas was reappointed as Chairperson for the 2023-2027 term of legislature.
- On September 12, 2023, the Legislature approved the Audited Annual Financial Statements for 2022-2023. The statements were presented to the hitacú Assembly on September 18, 2023.
- On December 11, 2023, the Legislature enacted the CMHC Section 95 Housing 2023-2024 Capital Borrowing Act which authorized a \$1,481,025 loan from CMHC to help fund the \$2,762,500 construction project on Alec Road in hitacú. YG contributed \$1,281,475 using infrastructure funds from Crown-Indigenous Relations and Northern Affairs Canada (CIRNAC). The construction project will include five three-bedroom modular homes.
- The Legislature enacted the Annual Budget Act, 2024-2025 on March 25, 2024. A draft of the budget was presented to the hitacú Assembly on March 18, 2024.
- In February 2024, the Legislature appointed a new trustee, Karen Severinson, to act as a trustee of the Yuułuꞑiꞑath Settlement Trust. The Yuułuꞑiꞑath

Yuułu?it?ath Government Members of the Legislature

Settlement Trust was established, in 2011, to hold, protect and nurture, for the benefit of Yuułu?it?ath, some of the capital transfer and resources revenue amounts paid to YG by Canada and British Columbia.

- Funding for expenditures are allocations from YG Treasury, primarily Fiscal Finance Agreement funds from the Government of Canada.

The primary expenditures in respect to the Legislature in the 2023/24 fiscal year were:

- Wages and honorarium.
- Legal costs for review and development of Acts and other legal documents.



Yuułu?it?ath Government Executive Members

Executive

The Yuułu?it?ath Government Executive oversees the executive function of government, assists the Legislature in fulfilling its responsibilities and oversees enactments and departments through executive portfolios.

The Executive has the power to enforce laws and carry out programs and services authorized by laws.

The Executive has responsibility and duties, that though seemingly routine are vital for the sound and effective running of the Yuułu?it?ath Government such as reviewing and approving:

- Land dispositions, including making decisions on fee simple grant applications.
- Contracts, grants, agreements and expenditures (over specified dollar amounts).
- Enacting and amending regulations.
- Board appointments.
- Additions and transfers out of Internally Restricted surpluses.
- Loans and other financial/banking matters.
- Participation and attendance at intergovernmental meetings including Canada and BC.

The Executive is composed of five members. Following the May 2023 regular election, the Legislature appointed the following members to hold Executive portfolios:

- Charles McCarthy, Lands and Resources
- Asya Touchie, Culture, Language and Heritage
- Gertrude Touchie, Community Services

- Levana Mastrangelo, Asset Management
- Lorri Touchie, Finance

Statistics

- 30 meetings held by the Executive.
- 2 new regulations enacted by the Executive.
- 2 fee simple grant applications approved.

Executive Highlights

- On May 2, 2023, the Executive enacted the Executive Committee Regulation, YFNR 57/ 2023. This regulation gives the Executive the authority to establish, continue or dissolve, and sets out general rules of procedure for committees of the Executive. The two committees continued under the Executive Committee Regulation were the Citizenship and Enrolment Committee and the Community Services Department Committee.
- On May 8, 2023 the Executive enacted the Annual Rates Regulation, 2023, YFNR 58/2023 in accordance with the Real Property Tax Act. This regulation established the tax rates for each property class for the 2023-24 fiscal year.

The primary expenditures in respect to the Executive are:

- Wages and honorarium.
- Legal costs for review and development of legislation and other legal documents.
- The funding for the Executive expenditures is funding allocations from YG Treasury, which

Yuutu?it?ath Government Executive Members

are primarily Fiscal Finance Agreement funds from the Government of Canada.

- The Executive approved two applications for fee simple interest submitted by YFN Capital Assets Inc. for Block B, District Lot 462 and Block C, District Lot 483 at the Wya Welcome Center. Land dispositions, including making decisions on fee simple grant applications





Yuułupı̄ Government
Administration

Administration

Administration

The Administration Department, provides overall policy, management and strategic direction to departments and staff. Additionally, Administration provides a variety of services including: direct support to the Members of Legislature and Executive, Committees of the Legislature and the Executive. YG's administration has overall responsibility for the Nation's operations, responsible for sound implementation of Executive directions and overseeing departments and a staff of over 60. During the year additions to staff included new positions of a Human Resources Manager, Intermediate Accountant, IGA Policy Analyst, IGA Engagement Coordinator, IT Support and supervisory positions in Assets. Additionally, there were other additions to staffing levels in most departments, including Assets and the Childcare Centre.

Achievements

Most staff turnovers were filled by new hirings, with vacancies at year end year that included Director of Operations, Director of Health and Social Services and Administrative Coordinator (was in process of being filled), with the first two being covered by internal interim appointments and each having experience in respective areas. The Policy positions were filled with co-op students, enabling the completion and commencement of implementation of the Home Buyer Purchase and Home repair Programs, and Data Management.

During the year focus of HR included: review and update of the YG Employee Handbook(at completion stage); evaluation and pay review for all staff (33% completed by year end); update of employee files, re-

view of job descriptions; new employment agreement templates prepared by legal counsel; an inflationary informed adjustment was completed for all staff, effective at the beginning of the fiscal year. Over 80% of staff identify themselves as indigenous.

External recruitment firms were engaged to fill the positions of Director of Operations and Human Resources Manager with other positions being advertised both online and ads in regional press. Administration recognizes the challenges in having turnover and vacant positions. Fortunately YG does have depth of experience with its team, with most having worked together for over three years.

Further, we reached out to consultants/contractors to assist where feasible. Consultants/contractors utilized included for accounting; budgeting; project management for housing and infrastructure. Fortunately most gaps by years had been addressed, with the addition of HR manager and creation of the IGA department taking pressure off of Administration.

The 2024/25 budget was addressed initially from a qualitative perspective with input from Leadership, senior staff members, with consideration of the recently completed YG Strategic Plan, which involved Citizen input. Then numbers were applied and the formal approval process completed within the required timelines

The 2023 IGA day was planned and implemented by members of staff and management team, much appreciation to all, demonstrating the talent and dedi-

Administration

cation of YG.

YG's housing working group, consisting of the DOO, CFO, Lands Director, Assets Director, other staff as required and Wiser external consultants continued its role to meet YG's commitment to housing and related infrastructure and to support the Assets Department. By year end completed or nearing completion: Housing Road map; RHI (Rapid Housing Unitive) duplexes (total 8 units); Triplex; CMHC application for 5 houses; initial stages for additional 30 houses.

Challenges

- Hiring and retention of staff at the senior level and skilled areas in a competitive job market, particularly with lack of affordable housing in the area and the trend towards remote working.
- Addressing the number of administrative and management priorities given limited resources.
- Funding for administrative purposes.
- Office space (review of options had commenced at year end).
- Development and implementation of a new department with Daycare, Education and Youth.

Major Purchases and Funding

YG received over \$19 million dollars in a specific claim settlement, with administration finalizing agreements to ensure funds are maintained and utilized for designated purposes. Operationally YG's primary source of funding remains from Canada through the Fiscal Financing Agreement (FFA), from which Administration, based on approved budgets allocates FFA funding to respective Departments.

Outside of the FFA, Administrations funding is primarily from BC and Canada, that includes:

- Receipt of Forgiven treaty loan.
- Resource Revenue sharing Grant (BC and Canada).
- GST and PST sharing.
- BC Gaming.

Utilizing these and other funding YG's continues build up of Internally Restricted Surplus, to enable targeted application to address priorities as directed, which in 2023/24 included allocation of funding to housing.

Interest income was another major source of revenue, driven by higher interest rates.

Wages and benefits, Administration's most significant expense, excluding Capital investments. In 2023/24 YG commenced its one-time payment to Citizens, resulting in, based on unaudited financial information, was Admins second highest expenditure followed by contract and consulting fees.

Intergovernmental Affairs

Intergovernmental Affairs

The Intergovernmental Affairs Department (IGA) was formally created in when the Yuułuꞵitꞵatꞵ Government Executive passed the motion to the create the role of Intergovernmental Affairs Director, reporting directly to the President and Executive, collaborating with the Director of Operations and Departments as required to fulfill mandates.

Previously government-to-government relations and policy matters were historically overseen on an irregular basis by the President, Executive Members, Director of Operations and a staff assigned to various tables up until December 2021, when the focus of YG's Senior Advisor, John Rankin, became intergovernmental affairs.

In 2023 an IGA plan was approved, resulting in the recruitment prior to March 31, 2024 a IGA Analyst and Engagement Coordinator, with ongoing support by Communications and Public Relations Manager, focus being local government relations, and Lands Director, stepping in and assisting as required.

In addition to interacting on a direct basis with all levels of Government, including local, government relations includes representation at a range of 'tables 'as:

- Lands Claims Agreement Coalition (LCAC)
- Self-Governing Indigenous Nations (SGIG)
- Alliance of BC Modern Treaty Nations (Alliance)
- Maa-nulth Treaty Society, G2G Forum
- Treaty Implementation Committee (IC)
- Specific topic engagements with BC / Canada

Topics and mandates at these tables range from fiscal to co-development and/or in-put into proposed changes in Government policy or legislation. Much of the work and resulting success results from collective approach with other Nations, though it is essential that YG 's position is heard and considered, and that YG when necessary is prepared to go on direct G2G basis, including with political support.

Achievements

- A treaty Amendment Section 87 Tax Exemption Extension so on January 1, 2024 the Income tax exemption continued and YG will become exempt from all taxes, including PST on the former reserve lands of Lands. (Note FNGST continues).
- Alliance Premier meeting in Tsawwassen, April 2023 - President Attended.
- Restructuring the Alliance of BC Modern Treaty Nations, that includes a Society and full-time Director, with individual Nations not losing their voice.
- Commencement of G2G discussions with BC, to obtain joint Management of the Ucluelet foreshore, obtained District of Ucluelet support.
- BC interim Forestry Revenue Sharing Agreement and YG strong input on E. BC-New Fiscal Framework, forestry revenue sharing.
- Numerous engagements with BC re legislation and policies to be consistent to DRIPA.

Intergovernmental Affairs

- Fiscal negotiations with Canada at SGIG tables focus - Language; Lands and Resources funding, Infrastructure Phase 2.
- October 2023 YG was co-Chair (President McCarthy and BC Minister Murray Rankin) of Maa-nulth Treaty Society, G2G Forum, held in Ucluelet.
- Closed funding with BC for Lands and Resources funding, working with BC Alliance.

Challenges

- Ensuring that BC and Canada Modern Treaty Nations Treaty rights are not subjugated or negated by UNDRIP; that collective funding models developed are equitable and flexible to consider specific pressures a Nation may face.

Major Purchases and Funding

Department YG secured significant funding from a number of sources, including a four year commitment of funds, totaling over one million dollar from New Relationship Trust's Declaration Act Engagement Fund for engagement with BC. Additional funding was received from Canada and BC for specific engagements and travel reimbursement.

- Expenditures for IGA were primarily salary and travel, which was minimal given subject to reimbursement or where feasible attendance was remote
- The Maa-nulth Treaty Society, G2G Forum which YG was the host was funded by BC, with funding by

YG, primarily being in the form of ongoing salary, as staff reassigned to assist and coordinate the event.

Budget Variations

- Total funding from external sources for IGA activities received in 2023/24 was \$750,000 of which \$710,000 is being carried forward for future years.

The reason for the surplus was that staffing for the new IGA department was not completed until March 2024.



Communications and Public Relations

Communications and Public Relations

The Communications and Public Relations Department is the wheelhouse of material creation and information sharing. Communications trust the internal management source, to efficiently provide the Yuułuᑭiᑭᑭᑭᑭ citizens with effective, meaningful, easy to read communication resources and supportive community engagement programming.

Communications is responsible for ensuring that Yuułuᑭiᑭᑭᑭᑭ citizens have the necessary information to fulfill their awareness, knowledge, and understanding of the Yuułuᑭiᑭᑭᑭᑭ Government operations and initiatives, providing resources, and directing proper communication within the government.

The Communications Department is based out of hitaᑭu and Port Alberni. The Satellite Office continued to remain under construction for 2023/2024, with the addition of a n Office Coordinator.

Achievements

The Communications department continues to produce all visuals including print and digital posters, notices and material, inclusive of photography, editing and most writing inhouse. There is support from an external writer to assist in interviews and article production. The department remains an active participant in attending events, workshops, and meetings, to encourage shared communications for the citizens.

The Manager supports YG with appointments as Board Director for Tourism Ucluelet, Ucluelet Mountain Bike Association, and participant on the Economic

Development Committee for the Ucluelet Chamber of Commerce.

Challenges

Challenges in the Communications Department are few due to minimal staff. Challenges of internal operations directly add to communicative challenges and information sharing, such as:

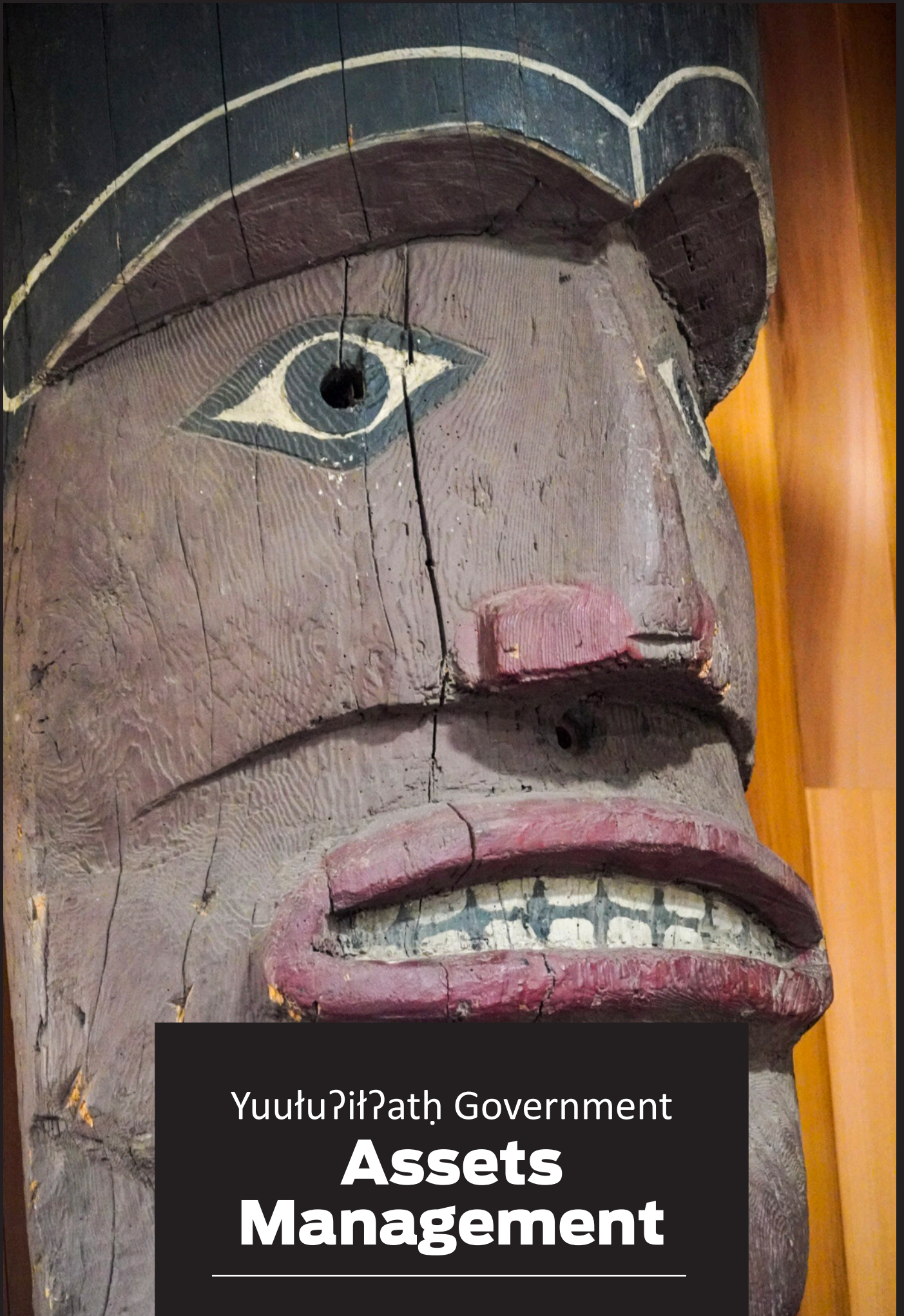
- Internal communications to provide general information and material for citizens, which include departmental sharing of activities and initiatives, including funds or grants received to support projects, programs, and purchases.
- Participation to host departmental engagement and information sessions, resulted in minimal use of allocated funds.
- External challenges including misinformation can result in online harassment.

Major Purchases and Funding

There were no major purchases or funding within the communications department. Routine fees consisted of publication subscriptions, third party writing assistance, online training services, formal publishing, and branded product for distribution

Budget Variance

Communications was severely under budget. Budget had projected for additional costs to cover departmental engagement requirements, in addition to website development.



Yuufu?if?ath Government
**Assets
Management**

Assets Management

Assets Management

The Department of Capital, Infrastructure, and Asset Management is responsible for the overall functioning, maintenance, and acquisition/construction of Yuułuʔiłʔatḥ assets, which include housing, public works, government buildings, and fleet. This year, the department continued to grow, increasing internal staffing to support and improve new and existing infrastructure within Treaty Settlement Lands.

Achievements

The department managed the 2023-2024 Capital, Infrastructure, and Asset Management budget, including a list of major asset improvements in public works, government buildings, and housing. Over the past fiscal year, our dedicated staff continued to maintain our core services, such as repairs and maintenance of housing and government buildings, roads, and lift stations.

- The huuᑭatu Centre underwent major repairs and upgrades in 2023, due to the continued deterioration of the building. Repairs included complete roof replacement, removal and replacement of insulation, repairs of structural rot, and replacement of all fascia and bargeboards, gutters and downspouts. These facility improvements continue into next year's budget
- The Qwayaciikiis Childcare facility has been significantly improved, with several upgrades, including new appliances, doors, paint, cabinetry, and pergola. Most of these repairs were organized and coordinated directly through the Assets department,

which was a significant accomplishment for the team. A grant from BC Aboriginal Child Care Society was received to complete this work.

- Additional storage facilities were constructed for the Lands Department, and a secure storage area was established. Work has been completed to clear and level space for a security fence, with installation of the security fence and gates being the next step.
- Total of 4 duplexes were constructed. These eight new units of government housing stock were added with funding from the CMHC Rapid Housing Initiative (RHI).
- Gwaii Engineering were contracted to design a new sewer lift station to replace the out-of-date north lift station, which is in danger of high-tide water intrusion and erosion. The design for the new lift station will place it higher upland and consider for potential changes in population and activity.
- New triplex rental housing was built, featuring two 1-bedroom units, and one 4-bedroom unit.
- In collaboration with the Administrative Department, good progress was made towards renovating the Port Alberni Satellite Office.
- A key priority has remained to address the dire state of a significant number of houses, based on detailed and independent house assessments.

Assets Management

Other major projects completed, underway or in the planning stage at year-end, included:

- Planning for new hitaču Community Garden.
- Energy-efficient heat-pump replacements for 20 homes through BC Hydro and Clean BC program.
- Continued representation of Nation interests at INF. In Sept 2023, representatives from Canada, BC and SGIG's were given a tour of hitaču highlighting the need for improved and new housing infrastructure.
- Developing and preparing for our funding application into BC Housing Indigenous Housing Fund (IHF), for 30 new cluster housing units in the community.
- Wiser Housing Road Map; this road map will support immediate housing needs and run concurrently with other planning and land use initiatives underway within the community.

Challenges

- The Infrastructure Program Manager position remains vacant. This position is needed to support the long-term technical capacity required in the department.
- Staff turnover and low staff are a challenge in public works and janitorial areas.

Major Purchases and Funding

- Acquired a 2023 Toyota Tacoma and added a vehicle to the government fleet (\$53,317.11).
- Satellite Office upgrades (\$50,000).
- huuṣatu repairs, which houses 4 rental units, the medical clinic, and the Social and Health Services offices (\$775,000).
- Water reservoir fencing (\$14,710.50).
- BC Hydro and Clean BC heat pump rebates (\$102,300).
- hitaču Tashii. Phase 1 funding (\$45,000).
- Funding awarded through engagement with Wiser Projects:
 - CMHC Rapid Housing Fund (RHI) (\$1,649,850).
 - CMHC (Canada Mortgage Housing Corp.) NHCF (\$660,000).
 - FNCFS (First Nations Child & Family Services), (\$176,000).
- Union of BC Municipalities (UBCM) Next Gen 911 grant (\$45,000).



Economic Development

Economic Development

The Yuułu?it?ath Government believes that pursuing economic development will foster a safer, stronger, healthier, more financially secure, more self-reliant, and a more sustainable community.

Values expressed in the 2023 strategic planning engagement by the Executive led to nine strategic priority directions and objectives. Aligning to these strategic directions and initiatives with high emphasis from the Executive, the Economic Development Officer organized priorities of:

- Providing training, mentorship, and employment opportunities for citizens.
- Strengthening the capacity of staff and administration.
- Strengthening governance systems
- Achieving greater community engagement.
- Investing and financing infrastructure development.

Achievements

- Continued the administration of internal support funds for entrepreneurs. These funds were developed to provide increased support for citizens who are starting and developing businesses.
- Increased office support hours for entrepreneurs in the community, offering availability. Citizens can find business support and general assistance for business development, financial planning, and grant writing.
- Coordinated course registration and communi-

cations for the Aboriginal Management Program (AMP), taught through the UBC Sauder School of Business. This was a fully funded business program through Ch'nook program donors. The program offers business concepts, and fundamentals in a professional Indigenous context.

- Supported citizens seeking access to business financing, which was identified as a weakness in the 2022 Economic Development Strategic plan, and a gap needed to empower citizens.
- Administered the Rural Economic Diversification and Infrastructure Program (REDIP) towards the goal of providing financial capacity training within the government. We had four staff successfully participate in online short courses.

Other broad strategic priorities from the Yuułu?it?ath Government 2022 Economic Development Strategic Plan included (1) Analyzing and investing in Business Opportunities, (2) Advising on Economic Policy which may impact the Yuułu?it?ath Government, and (3) Assisting entrepreneurs to expand working relationships. The department had achievements in the following areas:

- tataana?iihmihsaquuk, tã patši?im q'iihapmihsay-iik. If you want to make money, think about how you want to do it? Finalized a package of 26 Economic Development opportunities, with ?apsčiiik (pros) and Numaak (cons) as concepts for the Nations consideration. Held an Economic Develop-

Economic Development

ment Committee meeting to review the concepts and work towards prioritization.

- Finance Canada, August 2023; attended along with over 129 First Nations and Metis groups, all of which were located along the Trans Mountain pipeline corridor and marine shipping route, to explore sharing in the economic benefits of the major infrastructure project. This was part of an early-stage orientation that clarified process, due diligence and participant funding agreements. Finance Canada has provided the Yuułu?it?ath Government up to \$100,000 through the signing of participation in this process.

Major Purchases and Funding

- Processed and administered \$1,500 dollar business start-up reimbursement payments to two citizen-run businesses. Although this funding is currently available, business owners are not accessing it as expected. The grant requires citizens to register for a business license through the Lands and Resources Department, if those citizens are operating a business within the Treaty Settlement Lands.
- Received \$94,726 from Indigenous Services Canada (ISC) for the REDIP fund. This fund was divided as per the grant into \$54,826 for short-course training and administration from accredited online University/College training and \$39,900 reserved for attendees into the ICD-Rotman Directors Education Program (DEP). Applied \$16,484.80 in total out of this fund during the period.
- Committed to Nuu-chah-Nulth Economic Develop-

ment Corporations service offerings to ensure our citizens have access and ability to leverage financing options required to grow their businesses. To be eligible for the funds from this regional capital corporation, the Yuułu?it?ath Government pays \$32,000 per year.

Budget Variance

Economic Development operated within their base budget and managed to maintain essential programming offered by the Yuułu?it?ath Government in 2023-2024.



Yuufu?i?ath Government
**Culture, Language
and Heritage**

Culture Language and Heritage

Culture, Language, and Heritage

Culture is the physical and non-physical manifestations of the Yuuʔiʔat̓. Examples of these manifestations can include but are not limited to art, items, clothing, land use, songs, stories, skills, and perspectives.

Language is the human communication portrayed by speech. Referring to the Yuuʔiʔat̓ traditional language of West Barkley dialect Nuu-chah-nulth.

Heritage is the physical and non-physical property that is inherited. Examples of inherited property include but are not limited to art, items, clothing, land, songs, stories, skills, and perspectives.

The department supports the living culture by working with knowledge keepers and youth/culture learners through the Warriors (young men) and kakawin-minh, Women’s Warriors programs; marine mapping; working with other agencies such as Parks Canada, BC, and the District of Ucluelet.

Achievements

- Re-occupation of the mini-bighouse in August 2023 after the July 2022 flood which closed the building; staff moved back into office and user groups were re-established, including language classes and workshops
- Attendance at multiple language revitalization workshops, such as Chief Atahm TPRS, FPCC language revitalization, and Where are your Keys. resulting in the creation of the Yuuʔiʔat̓ 5 year language action plan.

- Successful completion and opening ceremonies of Yuuʔiʔat̓ signage projects.
- Kw̓isit̓ Village site signage on TSL with the Pacific Rim National Park.
- Čumaata welcome and trail map signage



- Consistent Cultural skills workshops including weaving, shawl making, beading, and drum making workshops.
- Cultural counselling with Nightsunbear including community sweatlodges, and a medicine wheel workshop
- Updates to the cultural library that included retrofitting existing displays with lighting, new “Hupakwanum” display cabinet, custom artifact mounts,

Culture

Language and Heritage

curation, and information pamphlet, and custom cedar door frame, glass door, and Nuu-chah-nulth painted design.

- Repatriation of the unfinished canoe log from the District of Ucluelet on display outdoors next to the Mini Bighouse.
- Creation of the Kakawinminh young womens group with support from Lands and Resources and Community Services.
- Digitization of hard copy cultural audio visual recordings for Community Knowledge Keeper.
- Coordination of Yuułuʔiłʔatḥ cultural representation at various events within TSL.
- Hiring the Manager of Language Services.



Challenges

- Mens Warrior programs funding issues. Relying on surplus previous fiscal year funding.
- Lacking capacity to keep up to event coordination requests

Major Purchases and Funding

- Vancouver Foundation Grant for Restoration, Repatriation and Ceremonial Spaces, fully spent on cultural Library upgrades in the Cixʷatin Center (\$50,000).
- First Nation Education Steering Society funding for cultural education (\$16,000). Fully spent on the creation of 3 cultural teaching films with song and dances, ʔleekoo ḥawiḥ, ḥiḥaqsti, ʔaanima.
- Pathways to Language Vitality funding for 2 years of language programming (\$101,000). Funding consistent language classes in the community with honoraria for participation, advanced and beginner language classes via zoom, and weekly in person language classes.
- Braided Knowledge Grant through FPCC for Kakawinminh Womens group (\$25,000).
- Ministry of Indigenous Relations and Reconciliation funding for Burial Cave Management Plan (\$45,000).





Yuufu?if?ath Government
Finance

Finance

Finance

The Finance Department is an administrative and strategic planning department that performs the functions of the day-to-day financial transactions as well as providing analysis and financial planning. Finance ensures the effective use and management of the financial resources of the Yuułu?it?atł Government as regulated under the governing acts.

Achievements

- Completed core task of recording and completing transactions as payable bills, receiving funds, payroll, and reporting funders without issues.
- The Chief Financial Officer ensured that the property tax rate calculation was completed by June 2023 deadline and Property Tax Notices went out, these are for commercial properties. The CFO did not provide input, working with YG's intergovernmental rep, on BC's new policy on Modern Treaty Nations. A priority of the CFO during the year and in process at year end was for the creation of a Commission to oversee the funds of approx. \$19 million received from Canada in regards to settlement of a specific claim.
- The 2024/25 budget, in collaboration with the Director of Operations and Department, with Direction from the Executive, was completed, with consideration of the priorities as per YG's strategic plan, which had been developed with engagement with Citizens.
- Coordinated funding for the Rapid Housing Initiative for 4 duplexes (\$2.5million at 3.31.24, com-

pleted after year end), Triplex (\$871,000) and other projects - Infrastructure working group.

Challenges

Primary challenge was workload given staffing needs and inherent challenge of meeting required deadlines. An essential goal, which making progress on at year end, is providing access to departments heads for each to monitor their respective departments and programs.

Major Purchases and Funding

Finance Department primary expense is wages (88% of budget) with Consulting, Dues, fees and licenses and raining, making up the balance. Funding is from Treasury, with the originating source being funding from the Fiscal, Financing Agreement.

Budget Variance

Overall the Finance department had a favorable budget variance of 9%, largely driven by 25% favorable budget variance in wages, due staffing vacancy.



Yuutu?it?ath Government
**Health and
Social Services**

Health and Social Services

Health and Social Services

The Department of Health and Social Services is responsible for the provision of healthcare, community services, social services, and education.

Health Achievement

- Community Health staff trained for immunization certification and STI diagnosis and treatment.
- Home Care included chronic disease management and foot care.
- Overdose Awareness Walk saw 30 participants, we acknowledge family members who have been lost to overdose.
- Elders Lunches hosted by presenters including dietitians, youth counsellors, Pacific Rim Hospice, Kackawinminh.
- Partnerships included Childrens Oral Health Initiative, Massage therapy, Dr.'s Clinic, Optometry, Covid and flu clinics.
- Physiotherapy support provided to the 3-5 year old and after school program, and development of the playground at the day care. Provided professional development to day care staff on sensory systems and trauma sensitive practice. Supported the first Day Care Potlatch.
- Case management of high risk children in the community, and elders.

- Balance class held weekly from November 2023 to March 2024.

Health Challenges

- Changes to staffing; Community Registered Nurse and Director of Social Services.
- Lack of staff to provide services, lead to partnering with local organizations to come provide services until we are able to hire in staff of our own.
- Addressing the management of vaccines new equipment was purchased to ensure vaccines are kept within required temperature ranges.

Social Services Achievements

- Youth support including, youth camps, two teams to go to Junior All Native Tournament in Terrace BC, basketball camps through the year and drop-in groups.
- Bears Lair Entrepreneurship Program, 16 youth participated.
- Hosting seasonal events such as Christmas Dinners in hitaču and Port Alberni, Halloween celebration with a magician, and annual education celebration
- Support Kackawinminh to observe Hoobiye.
- Support families aware from home with life skills supports and general elder travel.

Health and Social Services

- Parenting 101 retreat hosted in Ucluelet.
- Local education agreement signed, agreement and policy around supporting students. Focused on attendance for elementary and high school students
- Home work hall offered to students to be more successful in academics.
- Healthy Meals Program served 16 community members lunch and dinner five days a week. Home Makers provided services to 12 community members.
- SA and Disability Clients there is 3% yearly increase in financial supports. Many SA clients switched to Disability.
- Saw an increase in individuals applying for status cards through ISC and Yuuṭuʔitʔath citizenship and enrolment.

Social Services Challenges

- Hired a new manager for Education Services.
- Continued staffing challenges.
- Difficulties with misunderstanding of status and citizenship; how this aligns with receiving access to some services like fish distribution, bonuses, and purchasing land.

Major Purchases and Funding

Major Spending

- Emergency funds were used towards hydro bills, groceries and off TSL emergencies.

Major Funding

- FNEC - Impacts on Student Learning and Wellbeing Funding Program (\$81,244).
- FNHA - Pharmacy Closer to Home (\$103,000).
- NTC - USMA Child and Family Services Prevention (\$818,884).
- NTC Patient Travel (\$117,236.72).
- NTC / NETP Child Welfare and Care (\$75,332).
- BCMCF Community and Family Support Funding for First Nations (\$30,000).



q^wayaciik?iis Childcare Centre

Childcare Centre

Achievements

- Land-based learning: cedar stripping, language and whale watching.
- Childcare Centre Potlatch with over 100 attendees, community and neighbouring nations.
- Addressed staffing requirements, ensured wages were competitive with local market, following reviews.
- Supported education of staff, enrolled 3 to Early Childhood Care program.
- New staff include 2 Responsible Adults and a Custodian
- Commitment to address and support learning blocks, fulfilling needs such as Speech Therapist, and Occupational Therapists.
- Supporting development and ensuring each child's needs are met with compassionate expertise.
- Obtained significant funding, included use on minor capital projects, including upgrades to the grounds, fencing and landscaping.

Challenges

- Staffing and certifications.
- Licensing regulations.
- Closed 1 program.

Major Purchases and Funding

Major Purchases:

- Minor capital purchase including a fence and new appliances.
- Biggest expense difference has been wages. The difference is that we are closer to fully staffed (we have almost twice as much staff).

Major Funding:

- FNHA (\$1,018,601)
- BC (\$257,330)
- NTC (\$52,000)
- BCCS Program (\$463,260)
- FNEC (\$115,490)





Yuułı?ıł?ath Government
**Lands and
Resources**

Lands and Resources

Lands and Resources

“It is the desire of the Yuułuᑭiᑭᑭᑭ - Ucluelet First Nation that our Yuułuᑭiᑭᑭᑭ lands continue to provide the resources necessary to sustain the Yuułuᑭiᑭᑭᑭ, preserve our traditional ways and culture, encourage self-sufficiency and security through economic development and growth and to provide a home for the Yuułuᑭiᑭᑭᑭ people forever.”

The Lands and Resources Department is responsible for the management and administration of Yuułuᑭiᑭᑭᑭ lands and waters, including resource stewardship, forestry, Food, Social, and Ceremony fishery, marine stewardship, and training, working with other governments, land transfers, and land planning, development and zoning.

We value and respect the haᑭuuᑭii of our Ha'wiih. We manage and protect our resources for future generations. The respectful use of our territories and the practice of our traditional ways contributes to our physical and spiritual health and our cultural wellbeing.

Achievements

- Collaborated with external governmental organizations including the Government of Canada and the Province of BC, non-governmental organizations, and First Nations.
- Engagement with the Reasonable Opportunity Agreement Technical Advisory Group (ROA TAG), a venue for information sharing between Maa-nulth First Nations and BC.

- Agreement with the BC Ministry of Water, Land, and Resource Stewardship for the Nahmint elk camera project. YG participated and co-lead the deployment of the remote cameras related to the Nahmint elk camera project.
- The 2023-2024 WCVI Micro-trolling within the Barkley Sound in partnership with the Department of Fisheries and Oceans (“DFO”) was completed. Through samples collected the team gathered data such as species, size, DNA/RNA, and the overall health of the salmon.
- Hosted a mobile vet clinic in hitaᑭu, providing spays, neuters, vaccinations, microchips, and treatments to over 40 pets.
- The lands regularization plan to transfer economic lands to YCAI made progress.
- Commenced developing an Integrated Resource Management Plan (IRMP) to support land and resource management within the haᑭuuᑭii. A conservation network will be established to further integrate and connect ecological, cultural, and social values.
- The gardening season at the Wya Community Garden was successful in producing \$12,000 worth of produce which were delivered to elders and used for the Healthy Meals Program. The garden staff networked with other local food growers.

Lands and Resources

- Two areas of land were cleared for housing development, and a quarry site was established for blasting and crushing rock to be used as the foundation for the new housing development.
- Patrols on Yuułuʔiłʔatḥ lands and waters continued throughout the year.

Food, Social, and Ceremonial (“FSC”) Fisheries

- FSC fish was distributed to citizens in hitaču, Port Alberni, Nanaimo, Victoria, Duncan, Courtenay, Campbell River, and Vancouver. Sockeye and halibut were distributed fresh in hitaču and Port Alberni. All other fish was processed and distributed frozen. Herring and herring roe on hemlock boughs was harvested by the Marine Stewardship Technicians and distributed fresh in hitaču.

Percentage of Allocation Harvested in 2023

Somass Sockeye	101%
Ocean Chinook	88%
Ocean Coho	85%
Terminal Chinook	92%
Terminal Coho	15%
Halibut	96%
Yelloweye	72%
Sablefish	27%
Lingcod	83%

Forestry

- Forest and Range Revenue Sharing Agreement (“FRSA”) continued between YG and BC. The Agreement provides revenue to YG based on harvest activities in Yuułuʔiłʔatḥ haḥuufii on crown land from

major licensees (\$249,000).

- The partnership with Interfor Corporation continued with the Forest License Project Agreement. The agreement allows both parties to work together to develop and sell a harvesting project within the overlap area between Interfor’s Chart and Yuułuʔiłʔatḥ haḥuufii (\$116,000).
- Collaborated closely with the Ministry of Forests to continue our efforts in obtaining an approximate 86,000m³ First Nations Woodlot License (“FTOA”) for the under-cut volume of Interfor’s Annual Allowable Cut in the Arrowsmith Timber Supply Area.

Specific Claims

There were a number of specific claims underway that were commenced in prior years:

- The settlement for the specific claim concerning Canada’s mismanagement of timber on former Yuułuʔiłʔatḥ Indian Reserves was received for \$19,231,334.
- Dominion Telegraph Line Across IRs 1, 4 and 5. In February of 2022, regarding the telegraph line which was constructed and operated on Yuułuʔiłʔatḥ former Indian reserves without authorization. A validation decision from Canada is due by early 2025.
- Nahmint Reserve regarding the failure of Canada to include the village/camp site on the side of the Nahmint River within the boundaries of former Kley-kley-hous Indian Reserve No. 5. A validation

Lands and Resources

decision by Canada is due by early 2025.

- MacMillan Bloedel Log Sort. Negotiations with Canada continued, studies completed and in process with the end of 2024 being prospective completion date

- General Grant from Parks Canada (\$52,000).
- Indigenous Climate Leadership Agenda Implementation (\$50,000).
- INEO Employment Services (\$38,000).
- Reasonable Opportunity Funding Agreement (\$80,000).

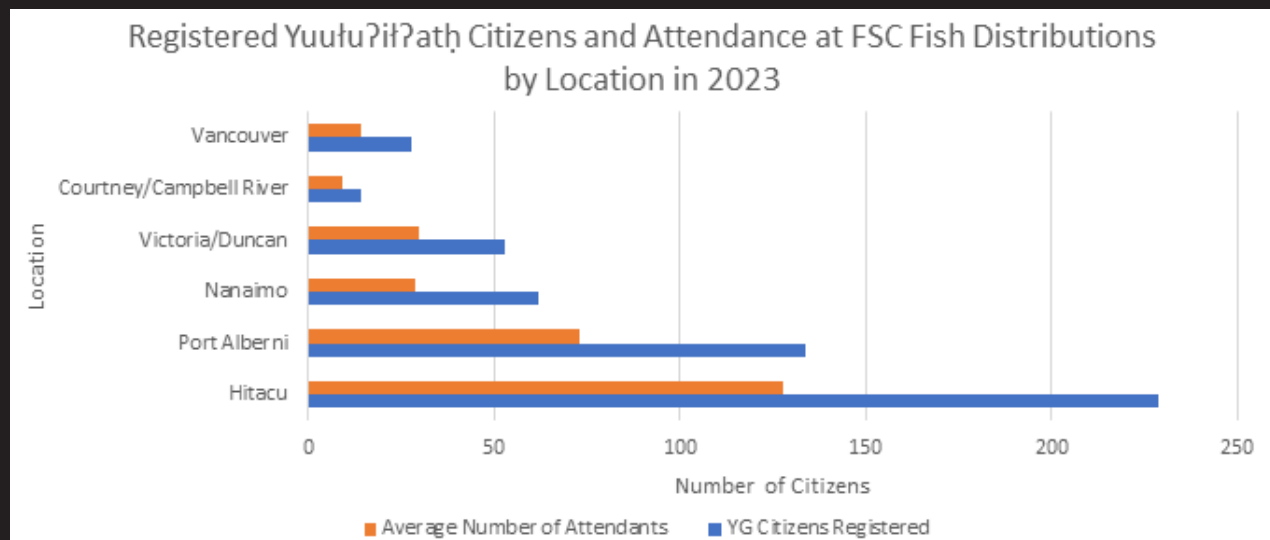
Major Purchases and Funding

Major External Funding

- Salish Sea Initiative (“SSI”) from the Department of Fisheries and Oceans (\$489,231).
- Aquatic Habitat Restoration Fund (“AHRF”) from the Department of Fisheries and Oceans (\$216,194).
- Co-developing Community Response (“CDCR”) from the Canadian Coast Guard (\$37,463).
- Marine Mammal Response Enhancement (“MMRE”) (\$25,000).

Major Spending

- New vehicle (Chevrolet Silverado 1500) and 36’ landing craft vessel, fuel for fleet use.
- Land development for housing, including clearing and quarry.
- Materials, gear and safety equipment.
- Training for staff and citizens
- Aerial marine mammal flights.
- Consulting and legal fees.
- Fishery contracts.





Yuułupit̃ath̃ Government
Fiscal Activities
By Department

Fiscal Activities

Fiscal Activities

This report is based upon financial information prior to the completion of the audit, though may lack final adjustments, it is Management's opinion that it does project a reasonable overview of YG's fiscal activities for the period from April 1, 2023 to March 31, 2024 (fiscal 2023/24).

Further, the numbers herein will differ from the Annual audited consolidated statements in a number of ways:

- This overview is not prepared 'fully' in accordance with GAAP, being Generally Accepted Accounting

Principles. For example: Expenses and Revenue are recorded on an accrual basis which is consistent with GAAP, but amortization of capital assets, required by GAAP is not reflected in the numbers below.

- Receipts of loans from Canada for Specific Claims is recorded as revenue which is inconsistent with GAAP; inter-departmental transfers (e.g. funding) and charges (e.g. Admin fees) are reflected below, under GAAP such would be 'offset' and are not reported in the statements.

Departments Overall (Fund Basis)

Department	Unaudited			Budgeted (based on Expense)			Funds Carried fwd. to 24/25 Internally	Restricted Surplus (IRS)	Repayable	Net Surplus
	Revenue	Expense	Surplus	Amt	Revenue %	Exp %				
Administration	40,657,526	20,801,768	19,855,758	26,744,650	152%	78%	2,306,406	18,409,982	246,916	-1,107,546
Inter-Governmental Affairs	752,143	40,093	712,050	0	0%	0%	709,908	0	0	2,142
Assets & Ec Dev	9,207,119	5,522,961	3,684,158	4,783,355	192%	115%	1,936,904	1,148,184	2,813	596,257
Community Services	9,007,673	4,808,638	4,199,035	5,934,830	152%	81%	2,812,459	0	78,667	1,307,909
Culture & Heritage	1,139,952	678,373	461,579	941,061	121%	72%	178,620	0	18,828	264,131
Lands & Resources	4,589,998	2,252,518	2,337,480	2,605,450	176%	86%	1,832,745	116,552	0	388,183
Capital	5,565,873	4,640,116	925,757	7,997,065	70%	58%	37,448	25,348	0	862,961
	\$70,920,284	\$38,744,467	\$32,175,817	\$49,006,411	145%	79%	\$9,814,490	\$19,700,066	\$347,224	\$2,314,037

Total budgeted expenses was \$49,272,711 (page 12 of YFNS-83-2023-24 Annual Budget Act) difference with the \$49,006,411 above being Social Housing budget of \$266,300. Overall of the Administration's 'Expense amount of \$20,801,768, \$14,294,955 are internal transfers to departments, which is reflected in the revenue column of the respective departments.

70% of these transfers are sourced from Canada's Fiscal Financing Agreement Funding (FFA). Not all 'transfers'

were utilized by departments, either because obtained external funding or not required, which contributed to the overall net surplus of \$2,314,037.

Wages were 27% below budget, due to vacant positions, whole or partially during the year across most departments. By year-end a number of these had been filled including Human Resources Manager, HR/Administrative Coordinator, and Assets staff with positions such as Emergency Program Coordinator, Infrastructure Manag-

Fiscal Activities

er, Director of Operations, Director of Health and Social Services remaining vacant.

Attracting staff is a challenge given the competitiveness of the labour market, YG's remoteness, housing shortage and shortage of office space for positions required being on site. Steps were implemented/commenced to address these, including advertising, review of remuneration package, development of a focused HR team, review of housing availability for staff.

The 2023/24 budget projected revenue of \$25,855,943 page 7 of the budget, which excludes internal transfers,

as per draft 2023/24 Financial Statement's the total 'equivalent comparative' revenue, excluding the legal settlement was \$24,545,599. Variance by Funder varied, and may not have been reflective of actual receipt of funding rather timing difference due to deferral of revenue. Interest revenue was up \$177 % given the increase in rates.

Refer to specific departments following, for further review of expenses.

Administration

Unaudited			Budgeted		Funds Carried fwd. to 24/25		Repayable	Net
Revenue	Expense	Surplus	Amt Exp	'Used' Revenue %	Exp%	Deferred	IRS	
40,657,526	20,801,768	19,855,758	26,744,650	152%	78%	2,306,406	18,409,982	246,916 -1,107,546

Administration variation in budgeted revenue (assuming budgeted revenue = budgeted expenses) resulted primarily from receipt of \$19,231,334 for a specific claim settlement. The net amount reflected in surplus after deductions, including 'one time payments' to Citizens was \$17,881,334 which is included in the IRS amount of \$18,409,982.

These funds are being restricted as Internal Restricted Surplus and in a separate bank account until such time as creation of a 'commission' or 'trust' to transfer the funds.

Within the Administration programs, 'Administration' had a negative variation in the budget, primarily due to higher legal and related expenditures, consulting con-

tracts (e.g. hiring of Executive Search firms), and adjustments that related to prior year. These were offset by favorable expenditure budget variation in other administration programs. One prior IRS account, Data Base Management, was drawn down (\$60,000), to cover current year expenses.

Emergency Management Program Expenses, all within budget, were expended of approximately \$500,000, on consultants, supplies and wages as YG implements its Emergency programs, which includes purchases of core emergency supplies and storage facilities. Canada required repayment of unspent funds dating back to 2020, primarily related to Emergency and Covid funding.

Fiscal Activities

Inter-Governmental Affairs

Unaudited			Budgeted		Funds Carried fwd. to 24/25		Repayable	Net	
Revenue	Expense	Surplus	Amt Exp	Revenue %	Exp %	Deferred	IRS		
752,143	40,093	712,050	N/A new dept and for partial year			709,908	0	0	2,142

Total funding from external sources for IGA activities received in 2023/24 was \$750,000 of which \$710,000 is being carried forward for future years. Of the \$752,143, \$520,000 was from the New Relationship Trust to be used for engagement with BC in regards to the Declara-

tion Act.

Surplus was due to not staffing not completed until March 2024, with expenses prior to that period being covered by budgeted Administration funding.

Assets & Economic Development

	Unaudited			Budgeted		Funds Carried fwd. to 24/25		Repayable	Net	
	Revenue	Expense	Surplus	Amt Exp	Revenue %	Exp %	Deferred	IRS		
Assets & Ec Dev	9,207,119	5,522,961	3,684,158	4,783,355	192%	115%	1,936,904	1,148,184	2,813	596,257
Assets only					177%	117%	1,857,721	1,148,184	2,813	341,288
Ec Dev only					124%	83%	79,183			254,969

Assets programs were within the budget, as the excess of 17% of expenditures over budget was primarily the result of additional expenditures for unbudgeted revenue.

Only three programs had deficits, totally \$43,000. \$2.834 million of the increase in funding was from GOC for housing and infrastructure of which \$1.686 million was transferred to Capital Programs to cover capital expenditures, with unspent portion being placed in IRS for future infrastructure.

Additionally \$1.649 million was received from CMHC for the Rapid Housing Initiative (RHI), being four duplexes.

\$645,382 was spent from GOC's 2020 GAP funding to cover housing repairs of non-CMHC houses.

The major variations from budget for specific expenses were: wages by \$560,000 reflecting delays or inability to fill positions and staff on leave. Repairs and maintenance was significantly below budget by \$2.1 million due a number of challenges, including staff shortages, shortage of contractors and timing delays, which were being addressed by year end.

Economic Development increase in revenue was result of receipt of an additional BC grant; \$94,726. Lower expenses was lower disbursements for programs .

Fiscal Activities

Community Services (Including Daycare)

Unaudited			Budgeted 'Used'		Funds Carried fwd. to 24/25		Repayable	Net
Revenue	Expense	Surplus	Amt Exp	Revenue %	Exp %	Deferred	IRS	
9,007,673	4,808,638	4,199,035	5,934,830	1.51776428	81%	2,812,459	0	78,667 1,307,909

Community Services increase was due to above budgeted funding from funders including: GOC - \$682,000; BC \$257,000; FNESC \$215,000; FNHA \$220,000; NTC \$474,000.

Wages were under budget by 29% a reflection of staff shortages caused by market conditions, hiring delays and leaves.

Social Assistance was over budget by 26% reflecting needs of Citizens; \$103,000 above budget in admin fees

charged to externally funded programs, where permitted - this providing an additional source of funding for admin, which common to have challenges in obtaining sufficient external funding.

In respect to individual programs none were over-budget. A prime area of support was education where over \$1.5 million was spent, a needed and much valued investment in YG's Citizens.

Language Culture & Heritage

Unaudited			Budgeted 'Used'		Funds Carried fwd. to 24/25		Repayable	Net
Revenue	Expense	Surplus	Amt	Revenue %	Exp %	Deferred	IRS	
1,139,952	678,373	461,579	941,061	121.13%	72.09%	178,620	0	18,828 264,131

Culture, Language, and Heritage primary source (54%) of funding is from YG's Treasury being allocation of FFA (Fiscal Financing Agreement) funding. The increase in funding over budget sources, included from Parks Canada, BC and First Peoples Cultural Foundation.

Wages, accounting for 57% of expenses, was the primary cause for reduction in budgeted expenses at 30% below.

Travel representing 6% of actual expenses was higher than budgeted given department taking advantage of training and return of artifacts opportunities.

Materials and supplies (10% of actual expenditures) was overbudget by 48%, which due to bike purchases which were sold for discount to citizen, with balance covered by donations and other funding.

No programs had deficits with the administrative account, primarily funded by YG internal FFA transfers being responsible for the overall departmental surplus, due to \$130,000 unbudgeted external funding and the balance due to below budgeted expenses.

Fiscal Activities

Lands & Resources

Unaudited			Budgeted		Funds Carried fwd. to 24/25		Repayable	Net
Revenue	Expense	Surplus	Amt Exp	Revenue %	Exp %	Deferred	IRS	
4,589,998	2,252,518	2,337,480	2,605,450	176.17%	86.45%	1,832,745	116,552	0 388,183

Lands and Resources primary increases in revenue is \$1,378,833, increase overbudget of Deferred revenue carried over from 2022/23 fiscal and receipt of unbudgeted logging revenue \$116,000.

Wages were at 68% of budget given unfilled and/or delay in filling positions.

Repairs and maintenance were lower by \$165,000 (14% of budget) given replacement and/or capitalization of

repairs. There were only 2 programs with a deficit, totaling \$23,500, both of which relate to Specific claims, for which we anticipate receiving loan funding, that would be deducted from potential proceeds. Of the \$388, 180 surplus, \$149,043 related to Fisheries and Wildlife.

Surplus was due to not staffing not completed until March 2024, with expenses prior to that period being covered by budgeted Administration funding.

Capital

Unaudited			Budgeted		Funds Carried fwd. to 24/25		Repayable	Net
Revenue	Expense	Surplus	Amt Exp	Revenue %	Exp %	Deferred	IRS	
5,565,873	4,640,116	925,757	7,997,065	69.60%	58.02%	37,448	25,348	862,961

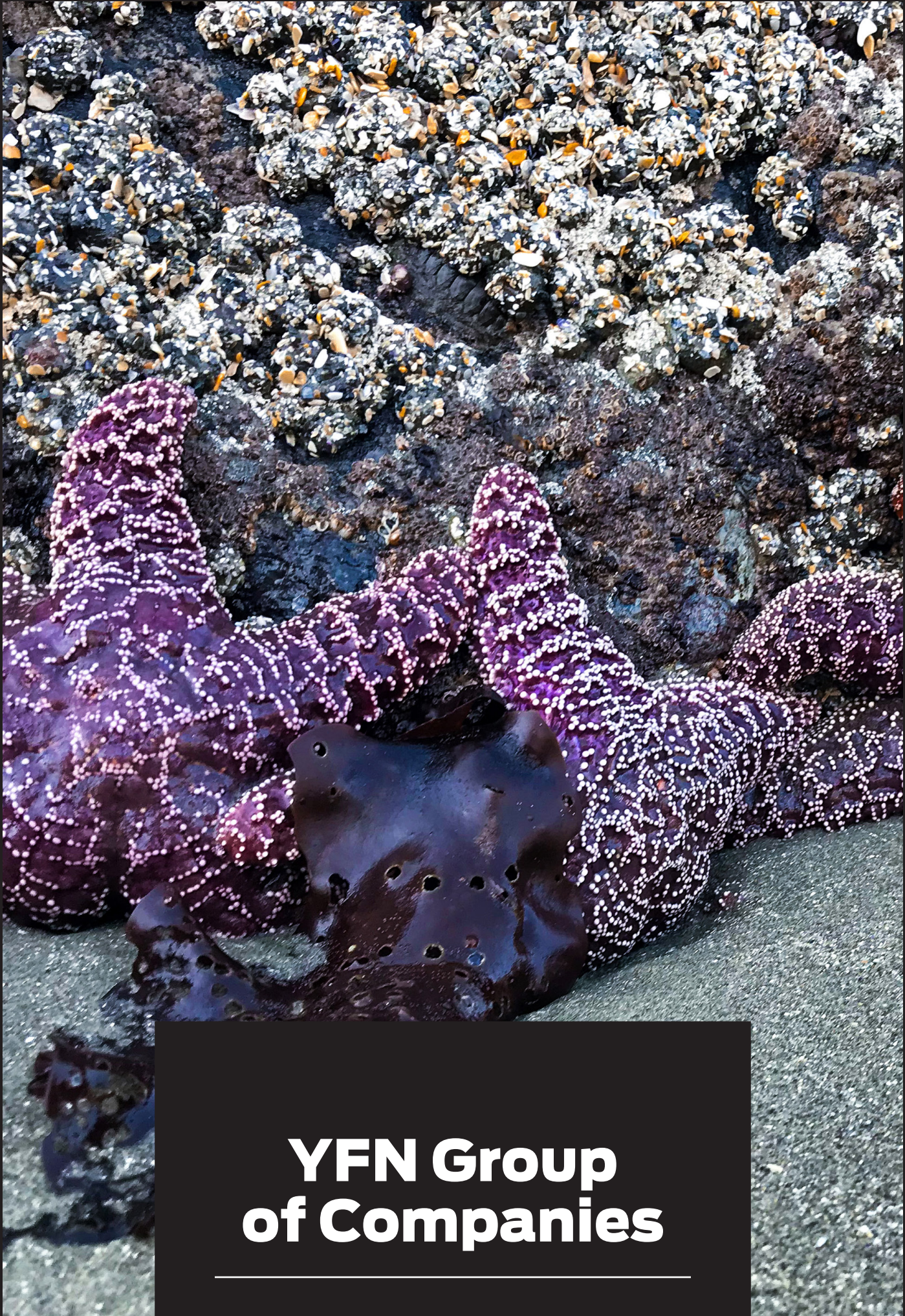
In addition to standard items as office equipment major budget projects included: Sidewalk Planning; Lift Station Relocation; Triplex Construction; Huuḡatu repairs; CMHC RHI (Rapid Housing Initiative (4 duplexes). The total budget was \$7,997,065 with \$4,677,563 spent.

Projects resulting in the variation included: \$963,849

not spent on the Lift station as was delayed by one year; Sidewalk planning under by \$577,500 as project continues into 2024/25; for the huuḡatu, RHI and Triplex \$1.6 million remained in the budget with the RHI and Triplex projects largely completed by year end. For unbudgeted projects in Daycare, Lands and Fisheries (totaling \$179,000) funding was obtained.

TOTALS

Unaudited			Budgeted		Funds Carried fwd. to 24/25		Repayable	Net
Revenue	Expense	Surplus	Amt Exp	Revenue %	Exp %	Deferred	IRS	
Totals	\$70,920,284	\$38,744,467	\$32,175,817	\$49,006,411		\$9,814,490	\$19,700,066	\$2,311,895



**YFN Group
of Companies**

YFN Group of Companies

FINANCIAL YEAR 2023

YFN GROUP OF COMPANIES

ANNUAL REPORT



YFN Group Of Companies Annual Report the YG Annual General Assembly

BUSINESS OVERVIEW

The companies revenues are derived from its 3 main areas of business activity:

1. Commercial Leases of Land and Buildings of company owned property; The Thornton Motel, Wya Welcome Centre, The Wya Surf Shop and Lost Shoe Industrial Area.
2. Investment Income through ownership of shares in private partnerships and other investment instruments; NCN Holdings LP including Nuu-chah-nulth Seafoods LP, St Jeans Cannery as well as cash investments.
3. Active business In seasonal Accommodation operations, Wya Lodges, Yurts and Camping.

YEAR IN REVIEW

The Boards of Directors and Management have continued to work on diversifying business activities, considerable progress was made in the past year to resolve a number of Land Title issues formally moving parcels of land at the Surf Shop and Junction into the Corporations. This change has positioned the companies to negotiate favorable Commercial Leases at those sites similar to the Lease in Place at The Thornton Motel, providing a stable source of Income on the properties pending redevelopment in the future. The benefit of this diversification was significant to the companies in 2023. The West Coast Tourism Industry was again impacted by events out of our control with the

Wild Fire at Cameron lake and the closing of the highway sending our guests on logging road detours. While these events did hurt our active business the corporations were able to weather the storm with a reduced but small profit at the end of they year avoiding the need for loans or a request to the Nation for funds. I am pleased to report that Tourism levels have bounced back considerably in 2024 and while the state of the economy is causing the consumer to spend less than in the record years of the pandemic we can anticipate next years report will be more along the performance of pre pandemic times in our Accommodation operations.

1. The Companies Lease income remain stable with Pacific Seafoods continuing to lease The Thornton Motel and maintain the property in good condition, they have indicated a desire to continue to partner with us, as have Superior Propane long term tenants at Lost Shoe. Relic Surf Shop have made a number of improvements at the Welcome Centre site with the property becoming more vibrant with small businesses including one of our citizen entrepreneurs. The Surf shop site has also had a successful year and now that the Land Title matters are resolved will become a valuable income stream for the Corporations.
2. Our Investments performed well in 2023, our 20% Interest in NCN Holdings generated over \$300K including our very first dividend from the St Jeans Cannery investment. Our invested Capital, reserved for future investments generated over \$100K thanks to attractive interest rates.
3. Our Active resort income suffered due to the scaled back operations, due to the road closures we were unable to operate the Campsite or Yurt operation, the Lodges performed at a reasonable level and the smaller operation footprint enabled us to save significantly on staffing and operating costs but sales were 30% of budget. This event highlights the vulnerability of the tourism industry to our income. In the past number of years we have suffered through 5 years of construction on Kennedy Hill, forced closures by the government due to COVID and Highway closures on a Road 100KM away from us. While we all agree in our locations beauty these events reinforce the need for us to be involved in different business ventures and not put all of our eggs in one basket.

The resort continued to employ Nation Citizens in the Summer of 2023 and our Year Round Office Manager Crystal Silva continues to be a tremendous success story of long

term employment and career building. I would like to thank Crystal here for her hard work and support, we owe her greatly for her contribution to the companies success in the past number of years. In addition to the direct business operations our partnerships with other successful companies through leases is generating employment opportunities for our citizens far beyond our own doors with all of our tenants employing YG members.

FUTURE ACTIVITIES

The past number of years of profitable business activities have enabled the Companies to build up a significant Capital fund for future business ventures. The Boards and Management have gone to considerable effort to set these funds aside for future use, when new opportunities present themselves or are presented. Infrastructure remains the main constraining factor on development and expansion of our existing sites particularly at the Wya Resort and Lost Shoe Properties, resolutions to these issues are complex and require the assistance of sophisticated professionals with an understanding of the complexity of the issues as well as a very large investment from shareholders but if we can cross these hurdles and unlock the value of the land assets the future for the Corporation and the Nation as shareholders are significant.

I would like to thank the Board of Directors and John Rankin for their support over the past year, we continue to seek interested Citizens who wish to serve on the boards of directors. We welcome your interest and thank you for reading.

Respectfully Submitted

Jonathan Cross.

YFN Holdings Limited Partnership
CONSOLIDATED STATEMENT OF
COMPREHENSIVE INCOME

For the year ended December 31, 2023	2023	2022
Revenue		
Resort	\$ 431,790	\$ 1,361,560
Rental	108,757	96,334
Grants	-	1,995
Retail	44,345	51,437
Miscellaneous	3,913	24,235
	588,805	1,535,561
Cost of sales	101,723	277,113
Gross margin	487,082	1,258,448
Other revenue	469,433	203,098
	956,515	1,461,546
Expenses		
Automotive	6,829	15,280
Bank charges and interest	13,988	14,046
Contract work	209,928	202,967
Depreciation	297,724	339,214
Directors' fees	600	2,911
Insurance	74,634	71,413
Interest on debt	68,557	73,470
Office and other	7,373	13,761
Professional fees	31,142	37,288
Property taxes	20,834	15,548
Repairs and maintenance	24,983	24,878
Salaries, wages and benefits	60,270	58,446
Telephone and utilities	36,960	88,140
Travel and meeting costs	19,747	18,630
	873,569	975,992
Comprehensive income for the year	82,946	485,554
Allocation of comprehensive income		
Yuulu?i?ath Government	82,966	485,470
YFN Holdings Inc.	8	49
Non-controlling interest	(28)	35
	\$ 82,946	\$ 485,554



Yuułu?ił?ath Government
**Financial
Statements**

Consolidated Financial Statements of

YUULU?IL?ATH? GOVERNMENT

And Independent Auditor's Report thereon

Year ended March 31, 2024

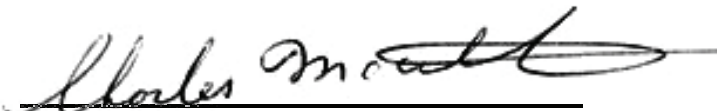
MANAGEMENT'S RESPONSIBILITY FOR THE CONSOLIDATED FINANCIAL STATEMENTS

The accompanying consolidated financial statements of Yuulu?il?ath? Government (the "Government") are the responsibility of management, and have been prepared in compliance with legislation, and in accordance with the CPA Canada Public Sector Accounting Handbook. A summary of the significant accounting policies are described in Note 1 to the consolidated financial statements. The preparation of financial statements necessarily involves the use of estimates based on management's judgment, particularly when transactions affecting the current accounting period cannot be finalized with certainty until future periods.


The Government's management maintains a system of internal controls designed to provide reasonable assurance that assets are safeguarded, transactions are properly authorized and recorded in compliance with legislative and regulatory requirements, and reliable financial information is available on a timely basis for preparation of the consolidated financial statements. These systems are monitored and evaluated by management.

The Executive meet with management and the external auditors to review the consolidated financial statements and discuss any significant financial reporting or internal control matters prior to their approval of the consolidated financial statements.

The consolidated financial statements have been audited by KPMG LLP, independent external auditors appointed by the Government. The accompanying Independent Auditors' Report outlines their responsibilities, the scope of their examination and their opinion on the Government's consolidated financial statements.



President



Director of Operations



KPMG Enterprise™
200-9123 Mary Street
Chilliwack BC V2P 4H7
Canada
Telephone 604 793 4700
Fax 604 793 4747

INDEPENDENT AUDITOR'S REPORT

To the Council and Members of Yuułu'ı̨ł'ı̨ Government

Opinion

We have audited the consolidated financial statements of the Yuułu'ı̨ł'ı̨ Government (the "Entity"), which comprise:

- the consolidated statement of financial position as at March 31, 2024
- the consolidated statement of operations and accumulated surplus for the year then ended
- the consolidated statement of change in net financial assets for the year then ended
- the consolidated statement of remeasurement gains and losses for the year then ended
- the consolidated statement of cash flows for the year then ended
- and notes to the consolidated financial statements, including a summary of significant accounting policies

(hereinafter referred to as the "financial statements").

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Entity as at March 31, 2024, and its consolidated results of operations, its consolidated changes in net financial assets and its consolidated cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the "**Auditor's Responsibilities for the Audit of the Consolidated Financial Statements**" section of our auditors' report.

We are independent of the Entity in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.



Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Entity's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Entity's financial reporting process.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.

The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Entity's internal control.



Page 3

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause Entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the group Entity to express an opinion on the financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

A handwritten signature in black ink that reads 'KPMG LLP' with a horizontal line underneath.

Chartered Professional Accountants

Chilliwack, Canada
September 17, 2024

YUULU?IL?ATH? GOVERNMENT

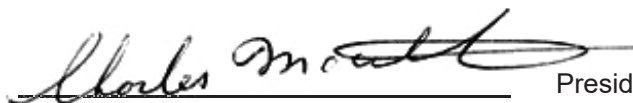
Consolidated Statement of Financial Position


March 31, 2024, with comparative information for 2023

	2024	2023
Financial assets:		
Cash	\$ 31,760,411	\$ 23,489,132
Accounts receivable (note 2)	2,904,994	4,119,133
Restricted cash (note 3)	23,497,530	4,271,933
Long-term investments (note 4)	58,776,111	53,394,947
Advances to related entity (note 4)	412,145	554,145
	117,351,191	85,829,290
Financial liabilities:		
Accounts payable and accrued liabilities	3,330,141	2,337,136
Asset retirement obligation	387,006	375,734
Deferred revenue	11,659,800	7,054,686
Long-term debt (note 5)	6,506,802	6,811,191
	21,883,749	16,578,747
Net financial assets	95,467,442	69,250,543
Non-financial assets:		
Tangible capital assets (note 6)	20,239,969	17,117,309
Prepaid expenses	157,317	113,516
	20,397,286	17,230,825
Contingent liabilities (note 12)		
Subsequent events (note 8)		
Accumulated surplus (note 7)	\$ 115,864,728	\$ 86,481,368

The accompanying notes are an integral part of these consolidated financial statements.

On behalf of Yuulu?il?ath? Government:


 _____ President


 _____ Director of Operations

YUULU?IL?ATH? GOVERNMENT

Consolidated Statement of Operations and Accumulated Surplus

Year ended March 31, 2024, with comparative information for 2023

	Budget (note 9)	2024	2023
Federal Government - grants and transfers:			
Indigenous Services Canada	\$ 18,216,923	\$ 14,638,340	\$ 13,594,514
Other grants	1,643,512	264,364	584,270
Other Government Sources:			
Province of BC	942,820	1,005,717	690,816
FNHA Funding	813,317	364,169	547,788
Nuu-chah-nulth Tribal Council	1,054,809	414,357	554,722
CMHC and housing charges	660,000	1,843,190	119,644
First Nation Education Steering Committee	87,876	141,218	84,740
First Nation:			
Settlement Trust - Investment Income	-	1,753,906	1,143,618
Investment Income - Implementation fund	500,000	471,944	922,234
Rental	149,000	412,097	407,659
Interest and other	810,371	2,243,144	1,430,081
Other funding	-	28,048	21,283
Property taxation	59,000	46,790	51,965
Net (loss) income from YFN LP	-	(12,115)	485,470
Total revenue	24,937,628	23,615,169	20,638,804
Expenses:			
Administration	8,094,650	7,691,240	4,217,190
Community Services	5,935,130	5,770,270	5,019,517
Lands and Resources	2,605,450	1,807,519	1,372,321
Housing and Maintenance	266,300	1,566,478	1,281,024
Culture, Language and Heritage	941,061	660,280	535,504
Settlement Trust	-	827,225	496,808
Implementation Fund	-	90,429	87,567
Total expenses	17,842,591	18,413,441	13,009,931
Income before the undernoted	7,095,037	5,201,728	7,628,873
Other income:			
Settlement funds (note 14)	-	19,231,334	-
Forgiveness of Treaty Loan (note 5)	918,315	918,315	918,315
	918,315	20,149,649	918,315
Annual surplus	8,013,352	25,351,377	8,547,188
Accumulated surplus, beginning of year	86,481,368	86,481,368	79,397,386
Remeasurement gains (losses) on portfolio investments	-	4,031,983	(1,463,206)
Accumulated surplus, end of year	\$ 94,494,720	\$ 115,864,728	\$ 86,481,368

The accompanying notes are an integral part of these consolidated financial statements.

YUULU?IL?ATH? GOVERNMENT

Consolidated Statement of Change in Net Financial Assets

Year ended March 31, 2024, with comparative information for 2023

	Budget (note 9)	2024	2023
Annual surplus	\$ 8,013,352	\$ 25,351,377	\$ 8,547,188
Tangible capital assets:			
Acquisition of tangible capital assets	(4,783,355)	(4,666,887)	(1,342,265)
Amortization of tangible capital assets	-	1,544,227	1,581,114
	(4,783,355)	(3,122,660)	238,849
Change in prepaids	-	(43,801)	36,910
Change in net financial assets excluding remeasurement gains (losses)	3,229,997	22,184,916	8,822,947
Remeasurement gains (losses) from portfolio investments	-	4,031,983	(1,463,206)
Change in net financial assets	3,229,997	26,216,899	7,359,741
Net financial assets, beginning of year	69,250,543	69,250,543	61,890,802
Net financial assets, end of year	\$ 72,480,540	\$ 95,467,442	\$ 69,250,543

The accompanying notes are an integral part of these consolidated financial statements.

YUULU?IL?ATH? GOVERNMENT

Consolidated Statement of Remeasurement Gains and Losses

Year ended March 31, 2024 with comparative information for 2023

	2024	2023
Accumulated remeasurement gains and (losses) at beginning of year	\$ (1,463,206)	\$ -
Unrealized gains (losses) attributable to Portfolio investments:		
Implementation Fund	1,199,323	(9,882)
Settlement Trust	2,832,660	(1,453,324)
Net remeasurement gains (losses) for the year	4,031,983	(1,463,206)
Accumulated remeasurement gains and (losses) at end of year	\$ 2,568,777	\$ (1,463,206)

YUULU?IL?ATH? GOVERNMENT

Consolidated Statement of Cash Flows

Year ended March 31, 2024, with comparative information for 2023

	2024	2023
Cash provided by (used in):		
Operating activities:		
Annual surplus	\$ 25,351,377	\$ 8,547,188
Items not involving cash:		
Amortization of tangible capital assets	1,544,227	1,581,114
Equity loss (income) in subsidiary	12,115	(485,470)
Changes in non-cash working capital:		
Accounts receivable	1,214,139	(1,593,106)
Accounts payable and accrued liabilities	993,005	166,020
Asset retirement obligation	11,272	11,404
Deferred revenue	4,605,114	1,308,851
Prepaid expenses	(43,801)	36,910
	<u>33,687,448</u>	<u>9,572,911</u>
Capital activities:		
Acquisition of tangible capital assets	(4,666,887)	(1,342,265)
	<u>(4,666,887)</u>	<u>(1,342,265)</u>
Investing activities:		
Advances to (from) related entities	142,000	-
Increase in long term investments	(1,361,296)	(1,411,396)
Restricted cash	(19,225,597)	(423,638)
	<u>(20,444,893)</u>	<u>(1,835,034)</u>
Financing activities:		
Repayment of long-term debt (net of proceeds)	(304,389)	(102,854)
	<u>(304,389)</u>	<u>(102,854)</u>
Change in cash	8,271,279	6,292,758
Cash, beginning of year	23,489,132	17,196,374
Cash, end of year	<u>\$ 31,760,411</u>	<u>\$ 23,489,132</u>

The accompanying notes are an integral part of these consolidated financial statements.

YUULU?IL?ATH? GOVERNMENT

Notes to Consolidated Financial Statements

Year ended March 31, 2024

1. Significant accounting policies:

The consolidated financial statements of Yuulu?il?ath? Government (the "Government") are prepared by management in accordance with the CPA Canada Public Sector Accounting Handbook. Significant accounting policies adopted by the Government are as follows:

(a) Fund accounting:

The Government uses fund accounting procedures which result in a self-balancing set of accounts for each fund established by legal, contractual or voluntary actions. The various funds have been consolidated for the purpose of presentation in the consolidated Financial Statements. The Government maintains the following funds:

- The Operating Fund which reports the general activities of the Government administration;
- The Enterprise Fund which reports the enterprise activities of the Government;
- The Social Housing Fund which reports the social housing assets of the Government, together with related activities; and
- The Trust Fund which reports the trust fund assets of the Government, together with related activities.

(b) Reporting entity and principles of financial reporting:

The Government reporting entity includes the Yuulu?il?ath? Government and all related entities which are accountable to the Government and are either owned or controlled by the Government.

Investments in incorporated business entities are included in the consolidated financial statements using the modified equity method. YFN Holdings Limited Partnership ("YFN HLP") is 99.99% owned by the Government and YFN HLP owns all of the other subsidiary entities.

All inter-entity balances have been eliminated on consolidation.

(c) Government transfers:

Transfers from other governments, including Federal, Provincial and other governments, relate to social development, child care, housing and health programs. Amounts transferred by the Government relate to social services programs. Transfers are recognized in the consolidated financial statements as revenues or expenses in the period in which events giving rise to the transfer occur, providing the transfers are authorized, any eligibility criteria have been met, and reasonable estimates of the amounts can be made.

YUULU?IL?ATH? GOVERNMENT

Notes to Consolidated Financial Statements (continued)

Year ended March 31, 2024

1. Significant accounting policies (continued):

(d) Non-financial capital assets:

Non financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the ordinary course of operations.

(i) Tangible capital assets:

Tangible capital assets are recorded at cost which includes amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The cost, less residual value, of the tangible capital assets are amortized on a straight line basis over their estimated useful lives as follows:

Asset	Useful life - years
Buildings, except social housing	3-25
Water and waste water systems	20
Roads	10-20
Machinery and equipment	3-20

Annual amortization is charged in the year of acquisition and in the year of disposal. Assets under construction are not amortized until the asset is available for productive use.

(ii) Contributions of tangible capital assets:

Tangible capital assets received as contributions are recorded at their fair value at the date of receipt and also are recorded as revenue.

YUULU?IL?ATH? GOVERNMENT

Notes to Consolidated Financial Statements (continued)

Year ended March 31, 2024

1. Significant accounting policies (continued):

(e) Contaminated sites:

A liability for contaminated sites is recognized when a site is not in productive use and the following criteria are met:

- (i) An environmental standard exists;
- (ii) Contamination exceeds the environmental standard;
- (iii) The Government is directly responsible or accepts responsibility;
- (iv) It is expected that future economic benefits will be given up; and
- (v) A reasonable estimate of the amount can be made.

The liability is recognized as management's estimate of the cost of post-remediation including operation, maintenance and monitoring that are an integral part of the remediation strategy for a contaminated site.

(f) Asset retirement obligation:

An asset retirement obligation is recognized when, as at the financial reporting date, all of the following criteria are met:

- (i) There is a legal obligation to incur retirement costs in relation to a tangible capital asset;
- (ii) The past transaction or event giving rise to the liability has occurred;
- (iii) It is expected that future economic benefits will be given up; and
- (iv) A reasonable estimate of the amount can be made.

The Government's asset retirement obligation is primarily related to the removal of asbestos in buildings.

The estimate of the asset retirement obligation includes costs directly attributable to the asset retirement activities and is recorded as a liability and increase to the related tangible capital assets. The amount capitalized in tangible capital assets is amortized using the amortization accounting policy outlined in note 1(d)(i).

The carrying value of the liability is reconsidered at each financial reporting date with changes to the timing or amount of the original estimate of cash flows recorded as an adjustment to the asset retirement obligation liability and tangible capital assets.

YUULU?IL?ATH? GOVERNMENT

Notes to Consolidated Financial Statements (continued)

Year ended March 31, 2024

1. Significant accounting policies (continued):

(g) Use of estimates:

The preparation of consolidated financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, and disclosure of contingent assets and liabilities at the date of the consolidated financial statements, and the reported amounts of revenues and expenses during the period. Significant estimates include assumptions used in estimating collectability of accounts receivable, the estimated useful lives of tangible capital assets and the estimated liability for contaminated sites. Actual results could differ from these estimates.

(h) Financial instruments are classified into two categories - fair value or cost:

(i) Fair value category: Includes portfolio investments that are quoted in an active market and derivative instruments reflected at fair value as at the reporting date. Sales and purchases of investments are recorded on the trade date. Transaction costs related to the acquisition of investments is recorded as an expense. Unrealized gains and losses on financial assets would be recognized in the Statement of Remeasurement Gains and Losses until such time that the financial asset is de-recognized due to disposal or impairment. At the time of de-recognition, the related realized gains and losses are recognized in the Statement of Operations and Accumulated Surplus.

(ii) Cost category: Includes investments that are not quoted in an active market. Gains and losses are recognized in the Statement of Operations and Accumulated Surplus when the financial asset is derecognized due to disposal or impairment. Sales and purchases of investments are recorded on the trade date. Transaction costs related to the acquisition of investments is included in the cost of the related investments.

Investments that are carried at cost or at cost less impairment losses to reflect any declines in value which are other-than-temporary. Dividends from these investments are included in revenue. Discounts/premiums arising on purchase of bonds are amortized over the period to maturity.

YUULU?IL?ATH? GOVERNMENT

Notes to Consolidated Financial Statements (continued)

Year ended March 31, 2024

2. Accounts receivable:

Accounts receivable consists of the following:

	2024	2023
Due from members:		
Tenant rent receivable	\$ 317,930	\$ 552,375
Less allowance for doubtful accounts	(258,185)	(69,785)
	59,745	482,590
Due from others:		
GST receivable	442,293	209,042
PST receivable	293,158	243,066
Other amounts	2,326,609	3,381,504
	3,062,060	3,833,612
Less allowance for doubtful accounts	(216,811)	(197,089)
	2,845,249	3,636,523
	\$ 2,904,994	\$ 4,119,113

3. Restricted cash:

Restricted cash is comprised of:

	2024	2023
Restricted - external	\$ 2,855,447	\$ 2,715,766
Designated - internal	19,794,240	730,186
Social Housing Replacement & Operating Reserve	847,843	825,981
Total restricted and designated funds	\$ 23,497,530	\$ 4,271,933

YUULU?IL?ATH? GOVERNMENT

Notes to Consolidated Financial Statements (continued)

Year ended March 31, 2024

4. Long-term investments:

	2024	2023
Implementation Fund - marketable securities, at market value	\$ 19,229,202	\$ 17,648,365
Settlement Trust - marketable securities, at market value	34,649,619	30,931,177
Investment in YFN Holdings Limited Partnership	4,897,290	4,815,405
	<u>\$ 58,776,111</u>	<u>\$ 53,394,947</u>

The book value of the marketable securities held is as follows:

	2024	2023
Implementation fund	\$ 17,997,767	\$ 17,658,247
Settlement Trust	33,277,039	32,384,501
	<u>\$ 51,274,806</u>	<u>\$ 50,042,748</u>

The Government owns 99.9% of the units of YFN HLP. The Government's Investment in all controlled limited partners was transferred to this limited partnership on January 1, 2012. The YFN HLP's year end is December 31, and it's net earnings (loss) are reported by the Yuulu?il?ath Government using the modified equity method.

The Government recorded their share of the equity loss in YFN HLP of \$12,115 (2023 - income of \$485,470) based on the December 31 year end.

The Government has also loaned to YFN HLP or its subsidiary entities \$412,145 (2023 - \$514,828). These loans are without interest or fixed terms of repayment.

YUULU?IL?ATH? GOVERNMENT

Notes to Consolidated Financial Statements (continued)

Year ended March 31, 2024

4. Long-term investments (continued):

Condensed summary fiscal information for YFN Holdings Partnership at December 31, 2023 and 2022 is noted below.

	2023	2022
Current assets	\$ 2,595,571	\$ 2,648,830
Capital assets	3,273,227	3,569,329
Long term investments	2,281,994	2,037,533
Related party loans	38,485	38,485
Total assets	8,189,277	8,294,177
Current liabilities	2,544,795	2,621,421
Long term debt	13,359	25,245
Related party loans	423,496	521,753
Partner's capital	5,207,627	5,125,758
Total liabilities and capital	8,189,277	8,294,177
Revenues	1,026,738	1,738,659
Expenses	1,038,869	1,253,105
Net (loss) income from YFN LP	\$ (12,131)	\$ 485,554

YUULU?IL?ATH? GOVERNMENT

Notes to Consolidated Financial Statements (continued)

Year ended March 31, 2024

5. Long-term debt:

	2024	2023
Bank of Montreal, term loan, repayable at \$28,489 per month including interest at 2.89% secured by a promissory note of the Government and a general security agreement, matures June 30, 2025	\$ 4,175,505	\$ 4,393,271
Mortgage payable - All Nations Trust Co., repayable at \$12,220 per month, including interest at 3.74% per annum; secured by a guarantee of the Government and the Government of Canada; renews June 1, 2028	1,129,217	1,233,556
Construction loan - Bank of Montreal, repayable at \$3,633 per month, including interest at 2.8%; secured by a general security agreement, matures August 21, 2026	557,750	584,835
Government of Canada settlement loans, without interest, repayable on March 31, 2028	281,177	-
Government of Canada settlement loans, without interest, repayable on March 31, 2026	133,737	324,783
Bank of Montreal demand loan, repayable at \$2,733 per month, including interest at prime plus .75%; secured by a general security agreement	81,684	91,855
Government of Canada settlement loans, without interest, repayable on March 31, 2027	76,021	76,021
Mortgage payable - All Nations Trust Co repayable at \$3,028 per month including interest at 1.3% per annum; secured by the guarantee of the Government and the Government of Canada; renews March 1, 2026	71,711	106,870
	\$ 6,506,802	\$ 6,811,191

YUULU?IL?ATH? GOVERNMENT

Notes to Consolidated Financial Statements (continued)

Year ended March 31, 2024

5. Long-term debt (continued):

Scheduled principal repayments for the next five years are as follows:

2025	\$	475,825
2026		4,260,381
2027		692,008
2028		400,232
2029		678,356

In addition to the above long-term debt, the Government has a \$600,000 (2023 - \$600,000) overdraft loan facility which bears interest at prime plus .75%. This facility is not being utilized at March 31, 2024 (2023 - nil).

During the year ended March 31, 2020, the Government of Canada forgave the balance of the Treaty loan that was outstanding and committed to refunding Treaty loan payments previously paid, over the following five years. Refunds of prior loan payments will be treated as revenue when received. The amount included in income for the year ended March 31, 2024 is \$918,315 (2023 - \$918,315).

YUULU?IL?ATH? GOVERNMENT

Notes to Consolidated Financial Statements (continued)

Year ended March 31, 2024

6. Tangible capital assets:

Cost	Balance March 31, 2023	Additions/ transfers	Disposals	Balance March 31, 2024
Land	\$ 1,125,006	\$ 280,930	\$ -	\$ 1,405,936
Buildings	17,713,953	1,281,880	-	18,995,833
Machinery and equipment	2,230,568	296,551	-	2,527,119
Roads	887,952	-	-	887,952
Water and waste water systems	7,826,968	-	-	7,826,968
Social housing	5,147,605	-	-	5,147,605
Assets under construction	1,252,157	2,807,526	-	4,059,683
Total	\$ 36,184,209	\$ 4,666,887	\$ -	\$ 40,851,096

Accumulated amortization	Balance March 31, 2023	Disposals	Amortization/ transfers	Balance March 31, 2024
Buildings	\$ 9,409,358	\$ -	\$ 733,625	\$ 10,142,983
Machinery and equipment	1,732,273	-	177,605	1,909,878
Roads	615,379	-	23,299	638,678
Water and waste water systems	4,531,037	-	348,455	4,879,492
Social housing	2,778,853	-	261,243	3,040,096
Total	\$ 19,066,900	\$ -	\$ 1,544,227	\$ 20,611,127

	Net book value March 31, 2023	Net book value March 31, 2024
Land	\$ 1,125,006	\$ 1,405,936
Buildings	8,304,594	8,852,850
Machinery and equipment	498,295	617,241
Roads	272,573	249,274
Water and waste water systems	3,295,931	2,947,476
Social housing	2,368,752	2,107,509
Assets under construction	1,252,158	4,059,683
Total	\$ 17,117,309	\$ 20,239,969

YUULU?IL?ATH? GOVERNMENT

Notes to Consolidated Financial Statements (continued)

Year ended March 31, 2024

7. Accumulated surplus:

Accumulated surplus consists of individual fund surplus, invested in tangible capital assets and reserve funds as follows:

	2024	2023
Surplus:		
Unrestricted equity in funds	\$ 68,500,955	\$ 65,306,914
Internally restricted	30,795,601	11,731,850
Accumulated remeasurement gains (losses)	2,568,777	(1,463,206)
Surplus associated with tangible capital assets:		
Invested in tangible capital assets	13,428,770	10,306,110
Reserve funds set aside by statutory requirements:		
Replacement reserve fund (note 8)	570,625	599,700
	\$115,864,728	\$ 86,481,368

8. Replacement reserve fund:

In accordance with the terms and conditions of the Operating Agreement with Canada Mortgage and Housing Corporation, Yuulu?il?ath Government Non-Profit Housing must set aside funds annually for the non-annual expenditures of the Program for the repair, maintenance and replacement of worn out assets.

These funds are to be held in a separate bank account and/or invested only in accounts or instruments insured by the Canada Deposit Insurance Corporation or as otherwise approved by Canada Mortgage and Housing Corporation with any interest earned to be credited as revenue to the Replacement Reserve Fund.

A continuity of the required funds is as follows:

	2024	2023
Replacement reserve fund:		
Opening balance	\$ 599,700	\$ 606,791
Contributions	38,450	38,450
Interest earned during the year	25,024	14,390
Replacement reserve expenditures	(92,549)	(59,931)
Closing balance	\$ 570,625	\$ 599,700

YUULU?IL?ATH? GOVERNMENT

Notes to Consolidated Financial Statements (continued)

Year ended March 31, 2024

8. Replacement reserve fund (continued):

As at March 31, 2024, the Replacement Reserve Fund was under funded by \$46,612 (2023 - \$60,307).

Subsequent to March 31, 2024, the Government transferred \$46,612 (2023 - \$60,548) to the Replacement Reserve Fund.

9. Budget data:

The budget data presented in these consolidated financial statements is based upon the 2024 operating and capital budgets. These budgets have been approved by the legislature.

Certain budget classifications have been reclassified to conform with the financial statement presentation. These reclassifications did not impact budgeted earnings.

10. Economic dependence:

The Government receives a major portion of its revenue pursuant to a funding arrangement with Indigenous Services Canada (ISC).

11. Comparative information:

Certain 2023 comparative information has been reclassified to conform with the financial statement presentation adopted in the current year.

12. Contingent liabilities:

(a) The Government is contingently liable to the Federal Government for guaranteed mortgages of certain Government's citizens. At March 31, 2024 the amount of this contingent liability was approximately \$20,000 (2023 - \$20,000) from estimates provided by ISC.

(b) The Government has guaranteed the loans of certain Limited Partnerships and Corporations which it owns up to a maximum of \$3,065,000 (2023 - \$3,065,000). As at March 31, 2024 the total loans outstanding have a current balance totaling \$3,131,793 (2023 - \$3,645,361). The Government has also guaranteed \$645,000 (2023 - \$645,000) in overdraft and credit card facilities for these Limited Partnerships and Corporations.

YUULU?IL?ATH? GOVERNMENT

Notes to Consolidated Financial Statements (continued)

Year ended March 31, 2024

12. Contingent liabilities (continued):

- (c) The Government has received funding from CMHC to provide major renovations to the homes of certain of its citizens. This funding of \$660,000 (2023 - \$660,000) becomes repayable in the event that the citizen does not remain in the house for a period of five years.
- (d) The Government has guaranteed the loans of individual members under the On-Reserve Housing Loan Program in the amount of \$189,840 as at March 31, 2024 (2023 - \$195,469).
- (e) The Government and its incorporated businesses are subject to legal proceedings and claims which arise in the ordinary course of business. While the outcome is not currently determinable, the Government's management does not expect that the results of these proceedings will have a material adverse effect on the Government's financial condition or results of operations.

13. Financial risks:

The financial instruments of the Government consist of cash, accounts receivable, restricted cash, investments, advances to related entities, accounts payable and accruals. Unless otherwise noted, it is managements opinion that the Government is not exposed to significant interest, currency, or credit risks arising from these financial instruments. The fair value of the instruments approximates their carrying values, unless otherwise noted.

The Government is exposed to financial risk that arises from the fluctuation in interest rates and in the credit quality of its customers and related-parties.

(a) Credit risk

The Governments credit risk consists principally of cash and cash equivalents, accounts receivable, and loans receivable. The Government maintained cash and cash equivalents with reputable and major financial institutions.

(b) Interest rate risk

The Government is exposed to interest rate risk with respect to cash and cash equivalents, and borrowings. There are no derivative financial instruments to mitigate these risks.

There has been no change to the risk exposure outlined above from 2023.

YUULU?IL?ATH? GOVERNMENT

Notes to Consolidated Financial Statements (continued)

Year ended March 31, 2024

14. Settlement funds:

The Government received and accepted a settlement offer from the Government of Canada for unauthorized logging on Ucluelet Indian Band Former Reserves during 1968 to 1971 for \$19.2 million.

15. Segmented information:

The accounting policies used in these segments are consistent with those followed in the preparation of the consolidated financial statements as disclosed in note 1. The following table presents the expenses incurred and the revenue generated by each main object of expense and by major revenue type. The segment results for the period are as follows:

YUULU?IL?ATH? GOVERNMENT

Notes to Consolidated Financial Statements

Year ended March 31, 2024

15. Segmented information (continued):

	Administration	Community Services	Lands and Resources	Housing and Maintenance	Culture, Language and Heritage	Settlement Trust and Implementation Fund	2024	2023
Revenues:								
Federal government	\$ 9,203,993	\$ 2,745,274	\$ 1,295,699	\$ 1,473,045	\$ 184,693	\$ -	\$ 14,902,704	\$ 13,680,421
Other government sources	683,647	1,233,843	59,913	1,773,420	17,828	-	3,768,651	2,496,873
First Nation economic activities	2,243,144	-	28,048	458,887	-	-	2,730,079	1,910,188
Interest and other	-	-	-	-	-	2,225,850	2,225,850	2,065,852
Net Income (loss) from subsidiary	-	(12,115)	-	-	-	-	(12,115)	485,470
	12,130,784	3,967,002	1,383,660	3,705,352	202,521	2,225,850	23,615,169	20,638,804
Expenses:								
Operating expenses	4,493,880	3,643,831	1,149,664	1,076,948	270,388	-	10,634,711	6,432,263
Salaries, wages & benefits	1,914,376	2,126,439	657,855	228,287	389,892	-	5,316,849	4,361,654
Interest and investment fees	-	-	-	-	-	917,654	917,654	634,899
Amortization of tangible capital assets	1,282,984	-	-	261,243	-	-	1,544,227	1,581,115
	7,691,240	5,770,270	1,807,519	1,566,478	660,280	917,654	18,413,441	13,009,931
Forgiveness of Treaty Loan Settlement Funds	-	-	-	-	-	-	918,315	918,315
	19,231,334	-	-	-	-	-	19,231,334	-
Annual (surplus) deficit	\$ 23,670,878	\$ (1,803,268)	\$ (423,859)	\$ 2,138,874	\$ (457,759)	\$ 1,308,196	\$ 25,351,377	\$ 8,547,188



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INDEPENDENT REVIEW ENGAGEMENT REPORT

To Indigenous Services Canada and Members of the Yuułu?i?ath Government

We have reviewed the accompanying Schedule of Remuneration (Members of Legislature) for Yuułu?i?ath Government for the year ended March 31, 2024, (the “Schedule”). The Schedule has been prepared by management in accordance with the financial reporting provisions in Section 7.3 of the Indigenous and Northern Affairs Canada 2023-2024 Year End Reporting Guide.

Management’s Responsibility for the Schedule

Management is responsible for the preparation of the schedule in accordance with the financial reporting provisions in Section 7.3 of the Indigenous and Northern Affairs Canada 2023-2024 Year End Reporting Guide; this includes determining that the applicable financial framework is acceptable for the preparation of the schedule in the circumstances, and for such internal control as management determines is necessary to enable the preparation of the schedule that is free from material misstatement, whether due to fraud or error.

Practitioners’ Responsibility

Our responsibility is to express a conclusion on the accompanying schedule based on our review. We conducted our review in accordance with Canadian generally accepted standards for review engagements, which require us to comply with relevant ethical requirements.

A review of the schedule in accordance with Canadian generally accepted standards for review engagements is a limited assurance engagement. The practitioner performs procedures, primarily consisting of making inquiries of management and others within the entity, as appropriate, and applying analytical procedures, and evaluates the evidence obtained.

The procedures performed in a review are substantially less in extent than, and vary in nature from, those performed in an audit conducted in accordance with Canadian generally accepted auditing standards. Accordingly, we do not express an audit opinion on this schedule.



Yuulu?if?ath Government (schedule of remuneration)
Page 2

Conclusion

Based on our review, nothing has come to our attention that causes us to believe that the Schedule of Remuneration (Members of Legislature) for the year ended March 31, 2024 is not prepared, in all material respects, in accordance with the financial reporting provisions in Section 7.3 of the Indigenous and Northern Affairs Canada 2023-2024 Year End Reporting Guide.

Restriction on Use

Our report is intended solely for Indigenous Services Canada and Members of the Yuulu?if?ath Government and should not be used by parties other than Indigenous Services Canada and Members of the Yuulu?if?ath Government.

KPMG LLP

Chartered Professional Accountants

Chilliwack, Canada
September 17, 2024

Yuulu?i?ath Government
Schedule of Remuneration of Members of the Legislature
As per section 2.25 of the Constitution
For the fiscal year 2023/2024

Name	Title	MONTHS	Remuneration			Expenses		Total
			Honoraria	CPP (employers)	PENSION DEDT	TRAVEL	CELL ALLOW	
Mastrangelo, Levana	Member of Legislature	12	36,000	1,958		3,541		41,499
McCarthy, Alan	Member of Legislature	2	1,522	59		-		1,580
McCarthy, Charles	President/Member of Legislature	12	101,393	3,817	5,040	6,805		117,054
McCarthy, Kirk	Member of Legislature	8	6,431	254		175		6,860
Millar, Jay	Member of Legislature	12	9,836	377		-		10,213
Mundy, Richard	Member of Legislature	2	5,607	302		-	200	6,109
Touchie, Asya	Member of Legislature	12	37,142	1,960		3,645		42,747
Touchie, Geraldine	Member of Legislature	8	6,431	-		-		6,431
Touchie, Gertrude	Member of Legislature	12	36,000	1,958		4,533		42,490
Touchie, Jenny	Member of Legislature	2	5,607	51		-	200	5,858
Touchie, Lorri	Member of Legislature	12	41,607	2,482		-	1,200	45,289
			\$ 287,576	\$ 13,217	\$ 5,040	\$ 18,698	\$ 1,600	\$ 326,131



Yuutu?if?ath Government
2023-2024 Annual Fiscal Report