

# HITAĆU ASSEMBLY

**MONDAY, MARCH 17, 2025**

**5:00pm Dinner & 6:00pm Assembly  
CIX<sup>w</sup>ATIN CENTRE GYM, HITAĆU  
ZOOM & LIVESTREAM**

---

## **Cix<sup>w</sup>atin Centre Gym**

- 5:00pm Dinner starts
- 6:00pm Assembly starts

## **Zoom**

- **6:00pm Assembly starts**
  - [www.zoom.us](http://www.zoom.us)
  - Meeting ID: **852 5694 9364**
  - Meeting Passcode: **058731**
  - Tel: **1 (778) 907-2071**

**Livestream available on Facebook.**

To **participate** in the meeting you must attend via **ZOOM**. *Questions will not be taken from Facebook.*



**Yuutu?it?ath**

## ADOPTION OF THE AGENDA AND WHAT IT MEANS:

When the hitaću assembly starts, an adoption of the agenda will be called by the Chairperson. At this time, Yuułuṛiṭṭath citizens may suggest (*propose*) additional agenda items. *Government Act, 4.6(b)*.

The adoption of the agenda, with the addition (*inclusion*) or rejection (*exclusion*) of additional agenda items presented by the citizens, will be determined by approval of a motion. The approval of a motion is achieved by a majority of the eligible voters (*citizens*) present and voting. *Government Act, 4.6(c)*.

## ASSEMBLY MEETING EXAMPLE:



**Motion:** The Chairperson will call for a voter (*citizen*) to “move” a motion to adopt the agenda as presented [or as amended with additions]. This is done by a raise of the hand, in person or on zoom. Any eligible voter can raise their hand to move the adoption of the agenda.

**Second:** Once the motion is moved, the Chairperson will look for a voter (*citizen*) to “second” the motion. This is done by a raise of the hand, in person or on zoom. Any eligible voter can raise their hand to move the adoption of the agenda.

**Vote:** The Chairperson will put the motion to a vote by asking voters (*citizens*) if they are in favour or opposed of the agenda. **If a majority of the eligible voters vote in favour**, the motion is carried, and the agenda is adopted. This allows for the meeting to proceed. **If the majority is opposed** to the agenda items, the meeting will end.

## WHAT HAPPENS NEXT?

- The Chairperson must follow (*adhere to*) the agenda adopted. *Government Act 4.6(d)*.
- The Chairperson must allow (*afford*) a representative of the Yuułuṛiṭṭath Government the opportunity to make a report or presentation on each agenda item. *Government Act, 4.6(e)*.
- Following any presentation or report, citizens will be allowed (*permitted the opportunity*) to raise questions or ask for (*seek*) clarification in relation to that specific agenda item. *Government Act, 4.6(f)*.
- Each speaker (*citizen*) will be permitted a maximum of five minutes to ask (*frame*) a question or make a statement. The Chairperson must recognize an individual to respond to the question or call on a new speaker (*citizen*). *Government Act, 4.6(i)*.
- If the original speaker (*citizen*) wishes to continue the topic or raise a following (*subsequent*) question, the Chairperson must place that speaker (*citizen*) at the end of the speakers list. *Government Act, 4.6(j)*.
- All questions and discussions must be presented and spoken (*advanced*) in a respectful manner. *Government Act, 4.6(g)*.
- A speaker (*citizen*) may make a motion to get (*obtain*) a resolution of the hitaću assembly on the agenda item being addressed which would constitute a recommendation to the Yuułuṛiṭṭath Government. *Government Act, 4.7(a)*.
- Every Yuułuṛiṭṭath citizen that is (has attained) the age of 16 has the right to vote on any resolution presented at the hitaću assembly. *Constitution, 2.29*.
- The chairperson must maintain order at a meeting of the hitaću assembly and has the authority to rule any speaker out of order or remove an individual for unruly behavior. *Government Act, 4.6(k)*.



## NOTICE IN ACCORDANCE WITH YUULU?IL?ATH LAW

### HITA?U ASSEMBLY

In accordance with Section 4.2 of the *Government Act* YFNS 2/2011, notice is hereby given that a meeting of the hita?u Assembly has been called for the following date:

**Date:** Monday, March 17, 2025  
**Time:** 6:00 p.m.  
**Location:** Cix?atin Centre Gym, hita?u / Zoom

### DRAFT AGENDA

*The agenda is in draft form until approved by the Citizens at the meeting of the hita?u Assembly. Additional items may be added at the time we adopt the agenda.*

1. Call to order
2. Opening Ceremonies/Welcoming remarks
3. Adoption of the Agenda
4. Executive Reports
5. Presentation of Draft Annual Budget Act, 2025-2026
6. Other
  - a. \_\_\_\_\_
  - b. \_\_\_\_\_
  - c. \_\_\_\_\_
7. Adjournment

#### Zoom Instructions

**Dial In #:** 1 (778) 907-2071  
**Meeting ID:** 852 5694 9364  
**Passcode:** 058731

#### Voting on Zoom

When the Chairperson calls for a vote, the Chairperson will request that eligible voters on Zoom use the “raise hand” feature on Zoom (click *Reactions > Raise Hand*), or state their full name followed by “yay” or “nay”.



# HITAĆU ASSEMBLY EXECUTIVE REPORT

---

Prepared by: Charles McCarthy

Date: March 7, 2025

Executive Portfolio: President / Lands and Resources

---

## PORTFOLIO HIGHLIGHTS:

### General

- Since November, we have been pleased to onboard four vital senior positions, including a new CFO, Peter Wong; a new Director of Health and Social Services, Allison Howard; a new Director of Lands and Resources, Ashley Van Acken; and our new Director of Operations, Kristine Brown. We now have approximately 90 staff, reflecting our commitment to meeting our mandates and our citizens' needs.
- The Legislature is currently in the process of enacting legislation that will, if enacted, permit the creation of a new department that will encompass education, youth, childcare, and skills and training. This proposed department called Education and Youth will be focused on supporting Yuutu?it?ath learners throughout their educational journeys, from infant through to post-secondary, to ensure their success and empowerment.
- Progression is being made on the new housing development project at the end of Alec Road, with site preparation being completed in the next quarter. This project includes the construction of five family homes through CMHC to be completed this calendar year, and the continued planning for 30 units funded through BC Housing to be completed in fiscal year 2026/27.
- The Administration has prepared general plans for development of five of the properties owned by YG in the District of Ucluelet, with renovations commenced on the first property which will result in two units by this July.

### Intergovernmental Affairs

- In January, I attended the First Nation Leadership Gathering in Vancouver, along with youth representative Ethan Joseph, and our Director of Lands and Resources. We met with senior BC Government officials to highlight YG's achievements, path and needs forward, including meetings with:
  - the *Ministries of Health, and Education and Childcare* to discuss YG's plans for a leading-edge program and facilities to provide therapy and support for children with learning disabilities;

- the *Ministry of Water, Land and Resource Stewardship* to advocate for the modernization of the Private Managed Forest Land Act, Water Sustainability Act, and the Cumulative Effects Framework to better recognize First Nations' rights, knowledge, and interests; and
  - *The Ministry of Indigenous Relations and Reconciliation* to advocate that the Province continues to be a financial contributor to our treaty implementation, including for the Land and Resources funding model approved in September 2024. The initial funding model failed to address the pressure on non-core Lands caused by over 1.2 million tourists annually.
- In February, YG sent a strong delegation to the Lands Claims Agreement Coalition Conference for Celebrating 50 years of Modern Treaties in Quebec. We had the largest number of conference speakers than any other Nation, including:
    - Kimberly Touchie and Chenoa McCarthy who spoke about the Kakawinminh Women's Group and on the land programming;
    - Ethan Joseph spoke on being a youth coordinator and taking young men out on the land to hunt and learn skills;
    - Jeneva Touchie who spoke on Language; and
    - Executive Member, Gert Touchie, who spoke on Mental Health and Wellness.
  - It has become clear over the past couple of months, through ongoing discussions with the Government of Canada, that there is great uncertainty if we will receive the funding sources we have long been anticipating, including for lands and resources, language and culture, and infrastructure. The primary reason for this is the political situation in Ottawa.
  - YG leadership and our Intergovernmental staff continue to meet regularly with the District of Ucluelet Mayor and Council to address a number of matters of interests, including advocating for Yuułu?if?ath Citizens not being subject to parking fees, raising archaeological and other concerns that arise through planning and zoning, and moving towards a formal relationship agreement.

### Lands and Resources

- In November, we retained a new Emergency Program Coordinator, Kendra Stoner, to continue building on YG's emergency management planning.
- YG hosted the Annual Reasonable Opportunity Agreement (ROA) Technical Advisory Group (TAG) and Management Working Group (MWG) meeting at the Port Alberni office on December 4. Main topics discussed were the Nations' harvest data, ROA monitoring activities, and general updates.
- The Government of Canada has offered to negotiate a settlement for two specific claims regarding Canada breaching its fiduciary obligation by (1) not including land south of the Nahmint River within former IR No. 5, and (2) by failing to obtain compensation for the use of IRs 1, 4, and 5 for the construction and operation of the Alberni Line and Maintenance Trail, or for timber harvested or used for this purpose between 1902 and 1958.

- YG departments hosted three harbour seal hunts and prepared a feast for the community.
- YG and the Province of BC reached an agreement on a Forest Tenure Opportunity Agreement (FTOA) on October 31, 2024, to enable an offer of a Non-renewable Forest License (NRFL). BC is now working on consultation with Nations with overlapping territories. Continued work towards addressing concerns amongst partners will continue to ensure a license is retained.
- The Nahmint River watershed salmon habitat restoration work is ongoing. The goal of this project is to enhance rearing habitat for Chinook salmon. The side channel work will be completed in the next couple of months.
- Lands and Resources staff are continuing to work with Parks Canada to formalize wildlife protocols for at-risk wildlife.

#### **MEETINGS ATTENDED:**

- Parks Canada Long Beach Unit Management Planning Meeting in Ty-Histanis – November 27
- Indigenous Advisory and Monitoring Committee (IAMC) Marine Leadership Gathering in Parksville – December 2 and 3
- Parks Canada Co-operative Management Board Meeting (virtual) – December 3
- Maa-nulth Reasonable Opportunity Agreement (ROA) Management Working Group Annual Meeting in Port Alberni – December 4
- Maa-nulth Leader Meeting with DFO Minister (virtual) – December 11
- IAMC Marine Shipping Sub-committee Meeting in Delta – December 16 -18
- Local Leaders Meeting with MLA Josie Osborne in Port Alberni – January 17
- Leadership Meeting with District of Ucluelet – January 17 and March 6
- BC Cabinet & First Nations Leaders' Gathering in Vancouver – January 21 and 22
- Parks Canada Indigenous Stewardship Workshop in Nanaimo – February 6
- Maa-nulth Lands and Resources Summit in Parksville – February 11
- First Nations Summit Chief Negotiators Meeting in North Vancouver – February 13
- IAMC Marine Shipping Sub-committee Meeting in Victoria – February 20 and 21
- Land Claims Agreement Coalition (LCAC) Celebrating 50 Years of Modern Treaties Conference in Quebec – February 24 to 26
- Tariff Crisis Meetings with Gord Johns – February 5 and March 6
- FNLC All Chiefs Meeting on US Trade Tariffs – February 24
- Maa-nulth Treaty Society Board of Directors Meetings – January 27 and March 3
- Legislature Meetings – December 9 and March 3
- Regular Bi-weekly and Special Executive Meetings

#### **UPCOMING ACTIVITIES:**

- Legislature Meeting – March 24
- NTC Budget Meeting – March 25
- Monthly Maa-nulth Treaty Society Board of Directors Meetings – March 31
- Maa-nulth Strategic Planning Session in Macoah – April 7 and 8

**Charles McCarthy**  
President



# Yuutu?it?ath

## **EXECUTIVE REPORT - CULTURE, LANGUAGE & HERITAGE**

Prepared by huupk"ista?ags Asya Touchie - Member of the Executive for the hita?u Assembly March 17/25

The Department of Culture, Language & Heritage continues to make progress on key initiatives. The department has been working closely with consultants to complete the Burial Management Plan, a project we have been collaborating on with the Toquaht Nation. This work is crucial in preserving and protecting our ancestral burial sites, and we are committed to ensuring it is done with care and respect.

The language programs continue to run, supporting learners of all ages in revitalizing and strengthening our language. These programs are key to ensuring that the language remains strong for future generations.

The department has been actively supporting traditional food harvesting and supplying for various government departments. This initiative was highlighted at the daycare potlatch, where traditional foods such as seal meat and tu?up were provided, reinforcing our commitment to cultural traditions and food sovereignty.

Our efforts to bring home cultural items is set to be finalized in May, with a celebration to follow. This will mark the complete repatriation of items held at the Royal BC Museum and the Canadian Museum of History. Their return will allow us to preserve, display, and share them in ways that honour our ancestors and strengthen our community connections.

These projects reflect the dedication and hard work of the team and the strong partnerships we continue to build. Thank you to everyone who has contributed to these important initiatives.



## EXECUTIVE REPORT - CULTURE, LANGUAGE & HERITAGE

Prepared by huupk<sup>w</sup>ista?ags Asya Touchie - Member of the Executive for the hita?u Assembly March 17/25

### MEETINGS

Executive Meetings - Nov. 26, Dec. 10, Jan. 7, Jan. 20, Feb. 4, Feb. 18, Mar. 4,  
 Special Executive Meeting - Dec. 3, Dec. 16, Jan. 13, Feb. 19, Feb. 20,  
 Department of Culture, Language & Heritage Update Meetings - Nov. 27, Dec. 18, Jan. 15,  
 Feb. 3, Feb. 14,  
 Legislature Meetings - Dec. 9, Mar. 3, Mar. 10  
 Citizenship and Enrolement Meeeetings - Dec. 17,  
 YG & DOU Meetings - Jan. 16, Mar. 6  
 Prep Meeting for LCAC - Feb. 21  
 Celebrating 50 Years of Modern Treaties: Sucesses and Challenges (virtual) - Feb. 24 - Feb.  
 26

### UPCOMING

Executive Meetings - bi-weekly  
 Department of Culture, Language & Heritage Update Meetings - bi-weekly





# HITAĆU ASSEMBLY EXECUTIVE REPORT

---

Prepared by: Gert Touchie

Date: March 6, 2025

Executive Portfolio: Community Services

---

## PORTFOLIO HIGHLIGHTS:

- In January, we welcomed Allison Howard, as the new Director of Health and Social Services, and Rachel Harding, as a Community Health Nurse, who both bring significant experience to YG.
- At the Land Claims Agreement Coalition Celebration held in Gatineau, Quebec in February, the Health and Social Services Department had a strong representation. Yuutu?it?ath youth were well represented, and I had the honour to speak on mental health and wellness. I provided insight into what has been accomplished at YG and our progressive plans forward.
- We have reestablished our AA program, and continue to provide other ongoing programs such as, prenatal/postnatal support, home care program, medical travel, elders lunches, and the healthy meals program. We have also increased counselling services available to citizens.
- As the Health and Social Services Department continues its commitment to off-TSL citizens, we have applied for funding to assess needs and support our homeless citizens and those at risk of being homeless.
- We continue to support our primary and secondary students, inside and outside of school, including with additional speech therapy and youth programs. This year we will have our largest high school graduation class, and we are currently planning for the education celebration.
- Having a full-time youth coordinator is showing positive results, with consistent programs. Warriors young men were recently brought to Mount Washington for a snowboarding trip, and attended the Hoobiye in Vancouver. We have also applied for funding, and completed preliminary plans, for a youth centre.

- Plans are underway, and we are currently amending legislation, to have childcare, education and youth moved from the current Health and Social Services Department to a new department that is focused on lifetime learning and citizens achieving their educational and career goals.
- The q̄wayaćiik̄iis Headstart Childcare Centre recently hired 3 new ECE's enabling us to increase capacity to full enrollment and hosted a successful Seafood feast, bringing together many in the community and from other Nations.
- Following a public advertisement process, citizen Savannah McCarthy was appointed as YG's primary representative on the Clayoquot Biosphere Trust Board of Directors, and we trust that Savannah's experience and dedication will be a great addition to the Board.

#### **MEETINGS ATTENDED:**

- Parks Canada Co-operative Management Board Meetings – December 3
- Indigenous Stewardship Workshop with Parks Canada – February 6
- LCAC Conference Celebrating 50 years of Modern Treaties – February 24-26
- District of Ucluelet (DOU) Leadership Meetings – January 17 and March 6
- Personnel Committee Meetings
- Regular and Special Executive Meetings
- Monthly Meetings with Health and Social Services Staff

#### **UPCOMING ACTIVITIES:**

- New Department and Director of Education and Youth

**Gertrude Touchie**  
**Executive Member, Community Services Portfolio**



Yuutu?it?ath

# Executive Report

---

Prepared by: Lorri Touchie

Date: Nov 25, 2024 to Mar 17, 2025

Executive Portfolio: Finance Portfolio

## **PORTFOLIO HIGHLIGHTS**

- A. Meetings Attended: Internal & External
- B. Finance Department Updates
- C. Upcoming Activities

## **DETAILS**

### **A. Meetings:**

- Biweekly Executive Meetings: Nov 26, Dec 10, Dec 16, Jan 7, Jan 20, Feb 4  
Feb 18, Mar 4
- Special Executive Meetings: Dec 3, Jan 13, Feb 19, Feb 20
- Biweekly Meetings with CFO: Jan 13, Jan 27, Feb 3, Feb 18, Mar 3, Mar 17
- Finance Committee Meeting: Feb 24
- Ordinary Legislature Meetings: Dec 9, Mar 3, Mar 10
- Assembly Meetings: Nov 25, Mar 17
- DOO Interviews: Nov 25
- Recruiting Update Meeting: Nov 28 Island Trust Economic Trust Meeting Virtual  
Attendance: Dec 10
- MNP Business Governance Interview Virtual Attendance: Dec 10
- YG Budget Direction Meeting Virtual Attendance: Dec 10
- YG / Island Coast Economic Trust Meeting Virtual Attendance: Dec 10
- LCAC Conference Virtual Attendance: Feb 25 & Feb 26
- DOU/ YG Leadership Meeting Virtual Attendance: Mar 6

**B. Finance Department Update:**

- Nov 28, 2024: YFN recruitment update meeting.
- Jan 6, 2025: Our new CFO Peter Wong was hired.
- Feb 24, 2025: Intermediate Account position was reposted on various employment boards. Hopefully we will get a few candidates for the position.
- Feb 24, 2025: Finance Committee Meeting A/DOO John Rankin provided a high overview of the 2025/2026 budget and multiyear financial plan
- Feb 24, 2025: Finance Committee recommends the appointment of KPMG LLP as auditor for the fiscal year ending March 31, 2025
- Mar 3, 2025: Finance Committee recommends the draft 2025-2026 annual budget and draft multi-year financial plan to the Legislator.
- Mar 3, 2025 Legislature Meeting: First Reading of the 2025/2026 Annual Budget Act
- Mar 10, 2025 Legislature Meeting: Second Reading of the 2025-2026 Annual Budget Act

**C. Upcoming Activities:**

- Regular Biweekly meetings with CFO
- Regular Biweekly Executive Meetings

Respectfully yours,

Signature: Lorri Touchie



# HITAĆU ASSEMBLY EXECUTIVE REPORT

---

Prepared by: Levana Mastrangelo

Date: March 7, 2025

Executive Portfolio: Asset Management

---

## PORTFOLIO HIGHLIGHTS:

### Housing and Asset Management

- Last fall, YG was awarded capital funding from BC housing through the Indigenous Housing Fund to proceed with 30 units of new housing on a 2.47-acre site primarily for residential use. This project and the site preparation is progressing. The five buildings will be a mix of ground-oriented cluster housing and two-level house plex's with a mix of 1-bedroom, 2-bedroom and 3- bedroom homes. The rental housing will be 100% rent-g geared-to-income for Elders, families and individuals with a focus on accessible and adaptable units to support independent living.
- We issued a contract and are completing site preparation for 5 CMHC family houses.
- We recently applied for funding for consideration and review going into a proposed new management or authority for housing matters within YG.
- Continued with repairs that were identified in our 2020 hitaću housing Condition Assessment and sought funding to be able to continue addressing much needed repairs.
- Provided development for a new draft policy to help project management that will continue to guide any necessary changes to housing or required relocations.
- Recently hired an Infrastructure Coordinator which is much needed given the volume of capital projects.
- The Department has been working with Lands & Resources to address environmental contamination issues, and, with the Administration, has worked to complete an updated housing application policy.
- Assessed and issued a contract for upgrade and repair of our community dock.
- Progressed on plans for renovations to increase office space.
- All Assets staff have moved into the Cixwatin Centre.
- We are nearing end of repairs externally on huuřatu Centre and planning for renovations for office space in lower level.
- Additional updates on existing housing projects are available from and by our Asset Manager and Interim Asset Manager (Spencer Touchie) (Corey Rich), IGA Director (John Rankin) and DOO (Kristine Brown).

### Economic Development

- Economic development Committee
  - Meeting held December 6<sup>th</sup>
  - New Committee Member, Sherry Mattice, was appointed in December 2024.
- Non-binding (no official commitment) to “Economic Development”, continued research, review and outreach on previous Economic Development interests in developing Treaty Settlement land, progressed by Corey Rich, Economic Development Officer.
- Currently undergoing a review of YG's business and economic development structure.

### **MEETINGS ATTENDED:**

#### ACRD

- Alberni-Clayoquot Regional District, Board of Directors meeting, attending the regular schedule for Board meetings December, January, February and March
  - Committees; Attendance between (December – March)
    - The Committee of the Whole (COW),
      - Financial planning occurs withing this term, draft reviews and budget approvals.
    - West Coast Committee meetings,
    - Inclusive Regional Governance Meeting, held in Port Alberni, with non-treaty nations, attended virtually.
    - Regional Hospital District Meeting, Strategic Planning session, December

#### Yuulu?i?ath Government Meetings

- Regular attendance to all Bi-weekly Executive and Legislature Meetings and in-camera sections.
- Attendance to all Special Executive Meetings (December – February and up to March 10<sup>th</sup>)
- Ordinary Legislature Meetings, & Committee of the Whole,
  - Financial planning occurs withing this term, draft reviews and budget approvals.
- YG/Island Coastal Economic – special meeting to introduce members and organization to government. December 2024
- Executive Budget Direction Meeting, December 2024

#### Special Meetings & Conferences

- LCAC (Land Claims Agreement Coalition) Annual Conference and special 50<sup>th</sup> anniversary for Modern Treaty Nations, Virtual Attendance February 25- 28<sup>th</sup>.

### **UPCOMING:**

- Proceed and attend meetings as regular
- Next EDC meeting to be held
- Holdings Board Meeting to be held

## Yuułuᑭitᑭath Government

### ᑭaaqsčiikukᑭapᑭn ᑭāšii

#### Multi-Year Overview

The theme of the 2025/26 budget and Multi-Year plan is **ᑭaaqsčiikukᑭapᑭn ᑭāšii** (Going the right way on the path).

A priority of 2024/25 budget was and has been building a team that has the skills and capacity to fulfill goals within the strategic plan, as witnessed by the number and nature of positions created. This has allowed YG in the past year to make on the ground progress, develop and refine plans for considerations in the 25/26 budget and the 5 yr. plan.

These reflect strategic and foundational, key priorities and needs of Citizens to enhance their well-being over the long-term and YG's day to day commitments, for a stronger self-governing Nation. We are building upon core planning and funding commitments completed over the past 12-18 mths, direction from leadership and Citizen feedback. In developing the budget and resulting workplans cross departmental collaboration and interaction has been a key consideration.

Highlights of the multi-year plan:

- An integrated approach to meeting our mandates and Citizen needs, with focus on health, wellbeing and opportunities.
- Community engagement and consideration of Elders.
- Addressing Citizen homelessness (applying for funding thru to 2028).
- Increased housing in hitaçu and District of Ucluelet (14 new units in next 3 yrs), with consideration for potential housing in Port Alberni.
- Ongoing review (commenced 2023) of Acts and policies, giving consideration to being a Modern Treaty Nation, Yuułuᑭitᑭath traditions, culture and language and experience.
- Completion of a new OCP (Official Community Plan) – which can take up to 3- 5 years.
- Port Alberni – more activities and improved facilities.
- Proactive on treaty rights and intergovernmental relations including with local governments.
- Addressing general housing, contamination and other lands Issues on TSL.
- Expanded Childcare Centre, with goal to become within 5 yrs a leader with facilities, approach. therapists and staff to enhance addressing learning disabilities, including sensory room, playground and forest.

- Water sovereignty, drinking water & waste water- three year plan.
- Youth Centre.
- Traditional healing/treatment facility.

### 2025/26 Budget

#### Summary by Department (excluding transfers, includes items subject to funding)

Department	\$
Administration	5,755,000
Assets	2,597,200
Community Services	3,099,657
Culture, Language & Heritage	999,500
Lands & Resources	4,303,248
Social Housing	218,000
Education & Youth	4,337,230
Intergovernmental Affairs	983,900
<b>Total before Capital Projects</b>	<b>22,293,735</b>
Capital Projects	20,934,095
<b>Total with Capital Projects</b>	<b>\$43,227,830</b>

#### 25/26 Specific Matters

Priorities and significant commitments, the foundation and/or significant progress to be made with the 2025/26 budget include:

- 30 new affordable rental housing units in hitaču. with all rents being 100% Rent-Geared-to-Income (RGI). Construction starts Q1 2025/26, with completion Q2 26/27, est. 40% completion by YE.
- 5 CMHC houses starting and ending in fiscal 2025/26.
- DOU housing – est. 5 units during 25/26.
- Architectural plans and commencement for addition to daycare.
- Completion of Yuułu?it?ath 'inspired' titles for departments, completion of review of the Economic Development and Personnel Acts. The next Acts reviews scheduled include Citizenship, Finance Administration, and Land (Fee Simple Title).
- Health and well-being programs.
- Assessment of needs and support for houselessness.
- The formation of a New Department –Education and Youth, which will include: Childcare Centre, Skills and Training.
- Creation of a task force -to address issue of Housing, Contamination, and Lands.
- First full year of the Keys Language Program.



- 19 new positions taking us to 100+ (excluding p/t and seasonal).
- Renovations to expand office space and provide temporary office space.
- Field Station in Nahmint – a step towards enhancing stewardship of TSL and traditional Territory.
- Development of path forward for Traditional healing/treatment facility.
- Improving community website and access to.
- Infrastructure required for new housing and moving of pump station.
- Initiation of funding to provide management and planning resources for business development.
- Intergovernmental proactivity on Treaty matters, and relationships – e.g. developments/zoning in Ucluelet.
- Information sessions on Treaty.

### **Funding Sources:**

2025/26 funding sources include:

- BC Lands Resources Funding (new in 2024/25, annually for 3 years, expectations to renew) - \$750,000 per year.
- FFA (Fiscal Financing Agreement) - in 25/26 core amt being \$10.8 million and other funding of \$3 million.
- From Internally Restricted Surplus – (surplus set aside in prior years for specific purposes e.g. for housing, Language).
- BC Housing for the 30 houses.(to 2027).
- FNHA – a primary funder for Childcare.
- CMHC funding towards the 5 houses (25/26).
- Watershed Security Fund.

### **Caution**

Some funding sources we have long been anticipating but given uncertainty at the Government of Canada we have not included:

- Funding for:
  - Lands & resources.
  - Language and Culture.
  - Infrastructure.

Both Canada and BC have cautioned us on future budgetary restraints. Fortunately we recently signed a 10 year agreement for our primary source of funding – being the FFA (tripartite with BC and Canada), further we have accumulated since 2020 significant funds

through designation of surpluses as Internally Restricted Surpluses to be available when designated purposes.

### **Strategic Plan 2022**

Our multi-year plans and budget are consistent with our Strategic Plan of 2022, which was developed with citizen input, priorities included:

- Increase number of homes to reduce overcrowding and allow Citizens to return home.
- Invest and finance infrastructure developments.
- Develop a Traditional healing/treatment facility.
- Achieve greater community engagement.
- Provide training, mentorship, and employment.
- Strengthen the capacity of staff and administration.

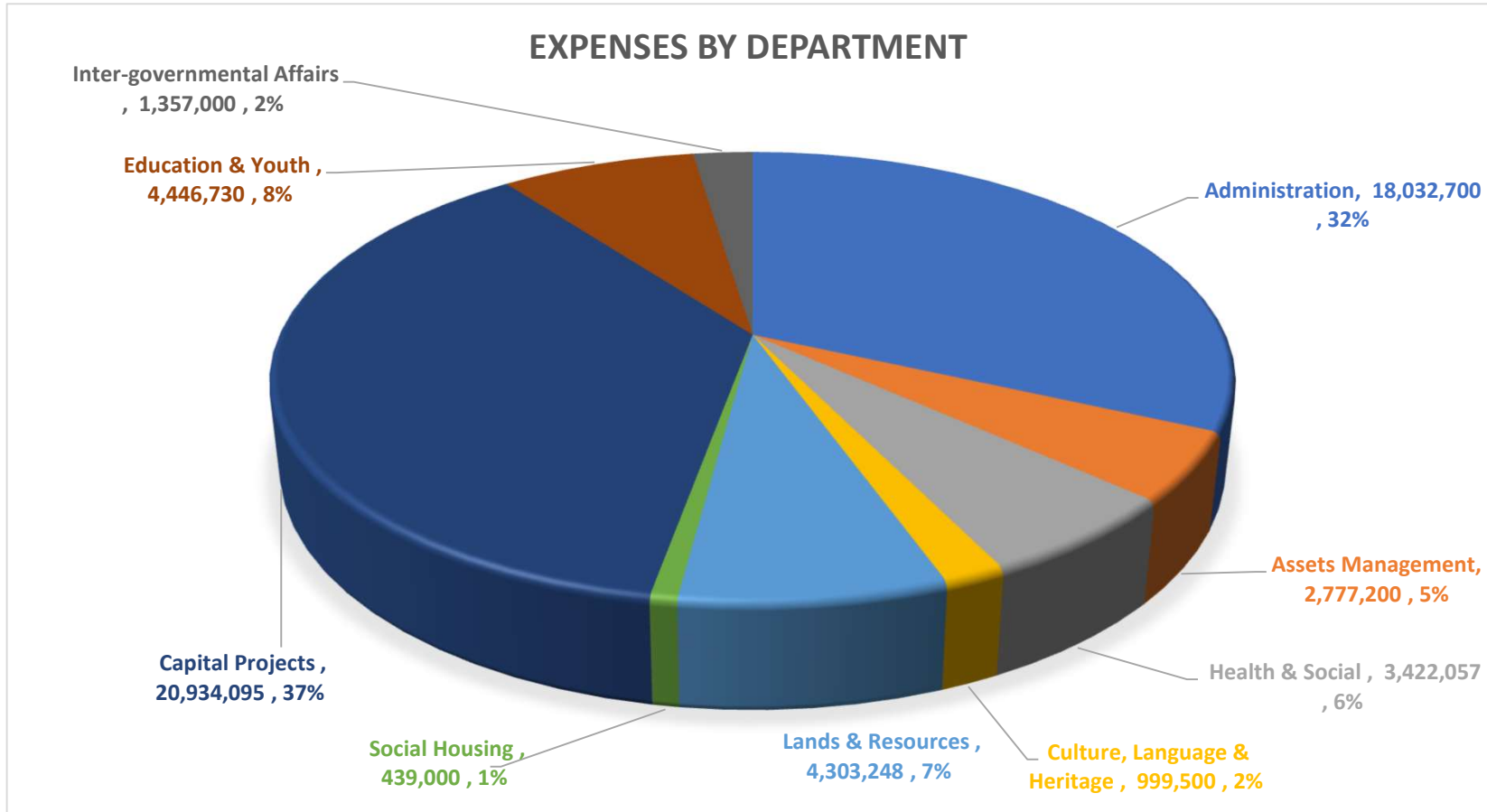
We plan to commence the process to review and renew the Strategic plan by 2027.

### **Appreciation**

Much appreciation to all YG Departments, Directors, managers & staff for time and input, and leadership for direction and feedback from Citizens during the year.

YG Management

February 20, 2025



**YUULU?IL?ATH? GOVERNMENT  
ANNUAL BUDGET ACT, 2025-2026**

**YFNS ◆/2025**



This law enacted on ◆, 2025.

Signed \_\_\_\_\_  
Charles McCarthy, President of the  
Yuulu?il?ath? Government

DEPOSITED IN THE  
REGISTRY OF LAWS AND  
OFFICIAL RECORDS  
  
ON / /  
  
\_\_\_\_\_  
Signature of Law Clerk

DRAFT

**TABLE OF CONTENTS**

**PART 1 - INTRODUCTORY PROVISIONS .....5**

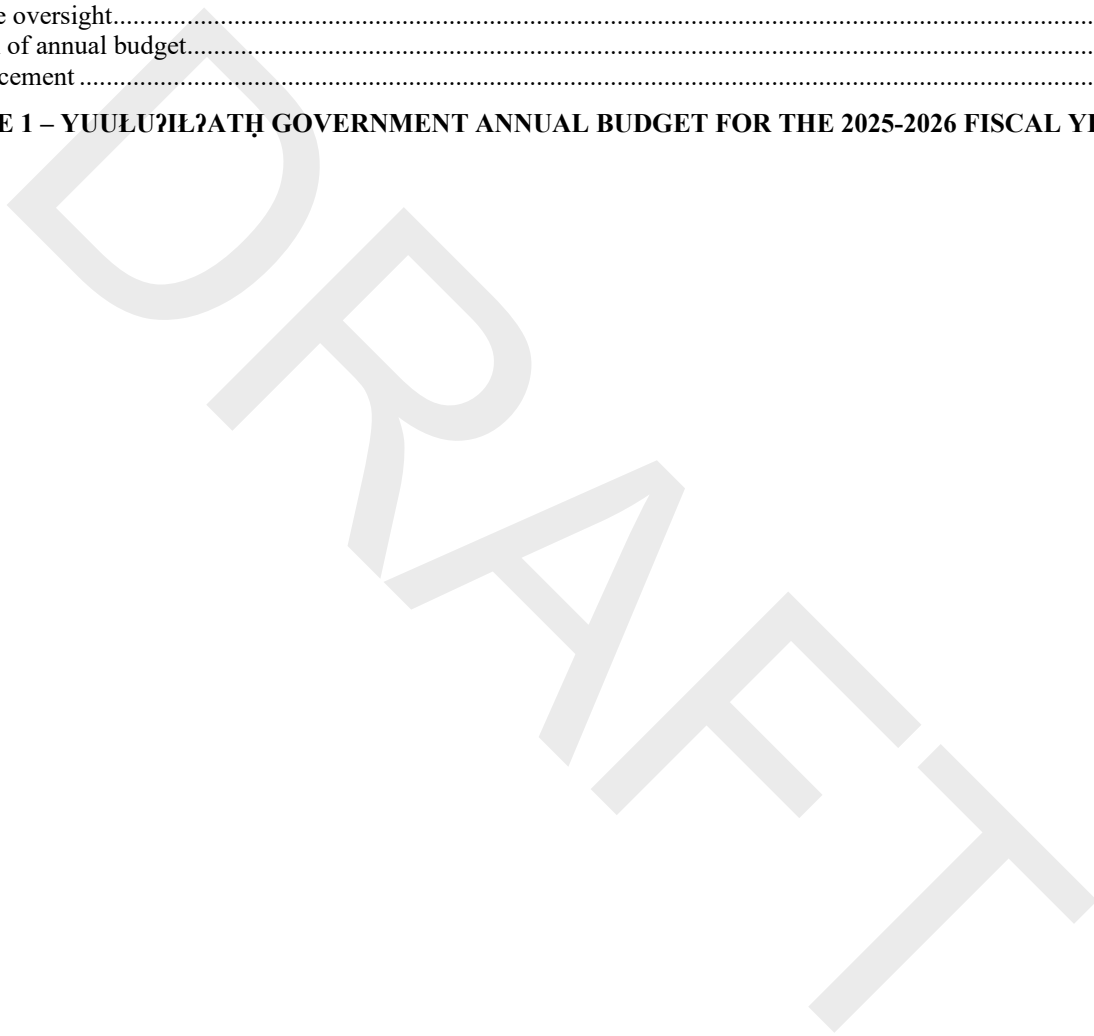
    Short title .....5

    Executive oversight.....5

    Adoption of annual budget.....5

    Commencement .....5

**SCHEDULE 1 – YUULU?IL?ATH GOVERNMENT ANNUAL BUDGET FOR THE 2025-2026 FISCAL YEAR .....6**



DRAFT

---

## PART 1 - INTRODUCTORY PROVISIONS

### Short title

1.1 This Act may be cited as the Annual Budget Act, 2025-2026, YFNS ◆/2025.

### Executive oversight

1.2 The member of the Executive holding the finance portfolio is responsible for the executive oversight of this Act.

### Adoption of annual budget

1.3 The annual budget attached as Schedule 1 is adopted for the 2025-2026 fiscal year.

### Commencement

1.4 This Act comes into force on the date it is enacted.



**SCHEDULE 1 – YUULU?IL?ATH GOVERNMENT  
ANNUAL BUDGET  
FOR THE 2025-2026 FISCAL YEAR**

DRAFT



**YUULU?IL?ATH GOVERNMENT  
ANNUAL BUDGET ACT, 2025-2026 YFNS ◆/2025**

Page 8

**Yuulu?il?ath Government  
2026 - 2030 FINANCIAL PLAN**

	Excluding internal transfers				
	Increase		5% per year		
	Fiscal Year April 1, 2025 March 31, 2026	Fiscal Year April 1, 2026 March 31, 2027	Fiscal Year April 1, 2027 March 31, 2028	Fiscal Year April 1, 2028 March 31, 2029	Fiscal Year April 1, 2029 March 31, 2030
<b>Operating Budget</b>					
<b>Revenue</b>					
Fiscal Financial Plan	\$ 43,227,830	\$ 43,822,000	\$ 39,078,000	\$ 32,306,000	\$ 34,246,000
<b>Expenditure</b>					
Administration	\$ 5,755,000	\$ 6,043,000	\$ 6,345,000	\$ 6,662,000	\$ 6,995,000
Assets Management	2,597,200	2,727,000	2,863,000	3,006,000	3,156,000
Health & Social	3,099,657	3,255,000	3,418,000	3,589,000	3,768,000
Culture, Language & Heritage	999,500	1,049,000	1,101,000	1,156,000	1,214,000
Lands & Resources	4,303,248	4,518,000	4,744,000	4,981,000	5,230,000
Social Housing	218,000	229,000	240,000	252,000	265,000
Education & Youth	4,337,230	4,554,000	4,782,000	5,021,000	5,272,000
Intergovernmental Affairs	983,900	1,033,000	1,085,000	1,139,000	1,196,000
	<b>\$ 22,293,735</b>	<b>\$ 23,408,000</b>	<b>\$ 24,578,000</b>	<b>\$ 25,806,000</b>	<b>\$ 27,096,000</b>
<b>Capital Budget</b>					
	<b>2025-26</b>	<b>2026-27</b>	<b>2027-28</b>	<b>2028-29</b>	<b>2029-30</b>
BC Housing - 30 Houses	\$ 4,800,000.00	\$ 7,200,000.00	\$ -	\$ -	\$ -
Canoe Welcome Area	100,000	-	-	-	-
CMHC Houses	3,281,000	-	-	-	-
Computers	117,500	50,000	50,000	50,000	50,000
Contingent Project	3,000,000	2,000,000	-	-	-
Culture Office	355,000	-	100,000	-	100,000
Daycare Expansion	355,000	750,000	750,000	500,000	-
DOU Houses	1,400,000	1,200,000	1,200,000	500,000	-
Field Station	670,000	-	650,000	-	500,000
Furnitures	148,000	50,000	50,000	50,000	50,000
Huupatu Dock Removal	254,870	-	-	-	-
Lift Station	510,000	-	-	-	-
Major House Renos, Assmt & Land Rem.	500,000	500,000	500,000	500,000	500,000
Office extension	50,000	100,000	1,000,000	-	-
Other Housing (on/off TSL)	200,000	1,500,000	2,500,000	2,500,000	2,500,000
Renovation	1,072,000	350,000	350,000	100,000	100,000
Sidewalks	915,000	914,000	-	-	-
Signage	140,000	-	-	-	-
Traditional Healing Treatment Center	-	500,000	1,000,000	2,000,000	3,000,000
Vehicles / Boats / Equipment	975,000	300,000	300,000	300,000	300,000
Water Systems & Bridges	90,725	-	50,000	-	50,000
Youth Ctr	2,000,000	5,000,000	6,000,000	-	-
	<b>\$ 20,934,095</b>	<b>\$ 20,414,000</b>	<b>\$ 14,500,000</b>	<b>\$ 6,500,000</b>	<b>\$ 7,150,000</b>
	<b>\$ 43,227,830</b>	<b>\$ 43,822,000</b>	<b>\$ 39,078,000</b>	<b>\$ 32,306,000</b>	<b>\$ 34,246,000</b>

## 25/26 Budget Overview by Department

### Objective:

Provide an overview of the 25/26 budget by department, the general services offered and specific projects/goals.

### 1000 – Administration \$5,755,000

*“Bring inspiration and confidence within Yuuḷuʔiʔatḥ through quality services, leadership and accountability for the Nation and its Citizens to meet their aspirations and goals.”*

Administration includes operational areas as:

- DOO and support team.
- Legislature expenses.
- IT support.
- Port Alberni Office.
- HR.
- Finance.
- Communications.
- Emergency response.
- Home ownership and home repair programs.
- One-time payments and Elder payments

Highlights for 2025/26 budget:

- Fully staffed with first full year of additional services as HR, Emergency Management, and an operational Port Alberni Office with greater programming and support.
- YG Day events.
- Ongoing review and development of Acts and policies with consideration of Yuuḷuʔiʔatḥ ways, particularly given many Acts date from treaty and require updating.
- Funds for business management and assessment for business opportunities.

### 2000- Assets \$2,597,200

Services provided include:

- General management, administration and repair/maintenance services to residential homes and YG properties.
- Services for public works on Yuuḷuʔiʔatḥ lands including water, sewer and electrical production, treatment or distribution as may be necessary or desirable.
- Economic development including support to YG entrepreneurs.

Highlights for 2025/26 budget:

- A full year with fully staff work crews and support teams, with additional support for housing.
- Cemetery upgrades.
- Huupatoo Repairs – to be completed.

## 25/26 Budget Overview by Department

- Housing repairs continued as seek and obtain further funding.
- Planning and oversight of capital projects (see section 7000).
- Support for our entrepreneurs.
- Working with Lands and CLH to address environmental and archaeological issues that impact housing.

### 3000- Health & Social (Community Services) \$3,099,657

The cornerstone of our H&S Department is:

- A belief in and reverence for Naas.
- Honouring our ancestors.
- Respecting our Elders.
- Respecting our family and kinship systems.
- Respecting our unique language.
- Respect for land, air, water and environment which encompasses hahoulthee of ha'wiih.

Programs and deliverables that are 'fulfilled' with the budget:

- Health
  - Prenatal/postnatal support, Baby Group.
  - Immunization program.
  - Home care program.
  - Elders lunches and healthy meals program.
  - Mental Health counselling and groups.
  - Patient travel.
  - Development of path forward for Traditional healing/treatment facility. (consulting fees).
- Social
  - Status and citizenship.
  - SA incentive work and employment experience.
  - Increase employability workshops.
  - Disability.
- Child and Family Services
  - Cultural events (hosting and attending).
  - Liaison with child welfare and protection agencies.
- Outreach
  - Navigating health and legal systems.
  - Collaborating with other departments and staff to access services.

Specific new or reinstated programs are:

- Assessing and commence addressing homelessness amongst out Citizens.
- AA program

## 25/26 Budget Overview by Department

Education and Youth programs are being moved to the new department (8000).

### 4000-CLH \$999,500

*Protect, Preserve, and Promote the Culture, Language & Heritage resources, practices, and values of the Yuułuꞑifꞑat̄.*

*To ensure Yuułuꞑifꞑat̄ Culture, Language & Heritage resources, practices, and values guide decision making and are available to all Yuułuꞑifꞑat̄*

Top priorities:

- Cultural representation in the territory + cultural revitalization within the community.
- Cultural & archaeological guidance and mitigation within YG territory.
- Repatriation of Yuułuꞑifꞑat̄ ancestral belongings.

Key Projects/programs

- Language revitalization programs:
  - KEYS program.
  - Continuation of regular language programs.
- Culture night.
- Ancestral belonging repatriation from RBCM, CMH, & UCSF.
- Planning & Execution of emergency archaeological mitigation on TSL (midden & burial impacts)
- Completion of Traditional Placename Map.
- Burial cave protections.
- Project Name: Cultural signage (DOU, Redfish, WPT, Parks).

### 5000- Lands & Resources \$4,303,248

*“It is the desire of the Yuułuꞑifꞑat̄ - Ucluelet First Nation that our Yuułuꞑifꞑat̄ lands continue to provide the resources necessary to sustain the Yuułuꞑifꞑat̄, preserve our traditional ways and culture, encourage self-sufficiency and to provide a home for the Yuułuꞑifꞑat̄ people forever.*

Lands and resources encompasses broad areas as:

- Lands.
- Forests.
- Fisheries.
- Traditional Foods.
- Wildlife.

Top priorities:

- Engage with the community more on current projects as well as future areas of interest for citizens. Through this, work on training more community members.
- Develop a robust L&R stewardship framework that is rooted in YG values – OCP/natural resource management/Policy Updates, Emergency Planning etc.
- Improve our data management and sharing.

## 25/26 Budget Overview by Department

### Key Projects/programs:

- Regular ongoing activities budgeted include:
  - Lands Management.
  - Land and sea patrols.
  - Conducting site-specific environmental assessments prior to development.
  - Identifying current and projected water use (Drinking water/sewage, environmental needs).
  - Identify species at risk and sensitive ecosystems.
  - Establish emergency response protocols and train community members.
  - Food fish delivery, establishing the garden, creating more options for traditional foods.
- Develop a land development matrix that outlines a protocol for land-use changes.
- Official Community Plan/Zoning Structures Act Updates/Land use Planning (5 years).
- Initiation of Marine Monitoring/Emergency Planning & Oil Spill Response (3 yrs).
- Specific Claims work continues.
- Field Station in Nahmint – step toward enhancing stewardship of TSL and traditional Territory.
- Task Force Assessment to address issue of Housing, Contamination, and Lands.
- Commencement of steps towards water sovereignty.

### 6000- Social Houses \$218,000

- This is related to housing under CMHC Non-Profit Housing post 1996.
- Further house to be added via CMHC funding by 3.31.26.
- Expenses include: Insurance, Interest, Repairs and maintenance, professional fees.

### 7000-Capital \$20,934,095

There are significant number of capital projects planned for 25/26 - a number of which are underway.

The highlights include:

- Commencement of the 30 houses thru BC Housing.
- Completion of 5 CMHC houses.
- Housing in District of Ucluelet.
- Field station for Lands.
- Renovations.

Refer to 2026-2030 Financial plan for complete list.

### 8000- Education & Youth \$4,337,320

This is a new department, initiated by leadership, to encompass Youth, Education, Childcare and Skills & Training – for lifelong learning, integrating language culture, metage and health & well-being. The Department will officially commence in April 2025.

## 25/26 Budget Overview by Department

The focus in 25/26 as being year 1 is creation of the department with integration of the various sub-groups into an effective department Working with other departments as CLH and H&S is a vital long-term component to the success of this department. The goal of this integrated approach is to enhance opportunities for Citizens to realise their potential and aspirations.

Specific programs and projects include (\$'s includes internal transfers):

- Core department - \$272,500
  - Hiring the core administration team and setting up the required processes.
- Youth - \$491,500
  - Ongoing programs during the school year.
  - Summer camps.
  - The warrior program (being transferred from CLH).
- Education - \$1,626,700
  - Elementary & secondary school support, primarily to SD 70.
  - Post secondary education tuition and support.
- Childcare - \$1,808,030
  - Increased capacity of the childcare centre with the hiring of 3 ECE's – total of 52.
  - Greater resources to address learning disabilities.
  - Planning for expansion:
    - First a sensory room, sensory playground, dedicated forest therapy space, and other essential staff facilities.
    - Second: 30 additional children to attend the Centre.
  - Goal to the leader is addressing children's learning disabilities.
- Skills & Training - \$248,000
  - We are integrating programs that are currently under Education and Ec Dev.

### 9000-IGA \$986,900

*Full recognition as a self-reliant self-government exercising its jurisdiction to the fullest extent under the treaty with respectful and meaningful relationships with all levels of Government, including First Nations, bringing inspiration and confidence within Yuułu?i?ath through quality services, leadership, and accountability.*

Goals of the department include:

- Maintaining understanding of: leadership/Citizens of Nation's goals; departmental needs/goals; of treaty rights and other avenues available to YG to further goals on an intergovernmental level.
- Ensuring IGA has the skills sets and resources to represent YG at all levels of Governments and respective collectives, tables and engagement avenues.
- Interdepartmental collaboration within YG.



## 25/26 Budget Overview by Department

Specific projects/programs within budget:

- Management of referrals primarily involving other governments (e.g. zoning, developments).
- Representing and ensuring YG's positions are presented at a range of venues and relationships, e.g.:
  - Local Governments.
  - BC.
  - Canada.
  - 'Tables' as:
    - LCAC (Lands Claims Agreement Coalition).
    - SGIG (Self Governing Indigenous Governments).
    - Alliance of BC Modern Treaty Nations (Alliance).
  - Other intergovernmental relationships as:
    - Other Nations.
    - MTS (maa-Nulth Treaty Society).
- Completion of key reports as:
  - Assessment of relationships.
  - Referrals Policy.
  - Terms of Reference for YG internal relations.
  - IGA Principles.
  - MTN Distinctions Approach.

YG looks forward to a 25/26 year building on a solid foundation to meet the Nation's priorities and Citizen needs and aspirations.